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QUARTERLY REPORT

For the quarterly period ended:

**March 31, 2011**



**FREEDOM GROUP**  
— FAMILY OF COMPANIES —

**FREEDOM GROUP, INC.**

(Exact name of company as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**26-0174491**

(I.R.S. Employer Identification No.)

**870 Remington Drive**

**P.O. Box 1776**

**Madison, North Carolina 27025-1776**

(Address of principal executive offices) (Zip Code)

**(336) 548-8700**

(Company's telephone number, including area code)

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**FREEDOM GROUP, INC.**

Quarterly Report

March 31, 2011

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In this Quarterly Report, unless otherwise indicated or the context otherwise requires, references to (1) the terms “we,” “us,” “our,” the “Company” and “Freedom Group” refer to Freedom Group, Inc. and its subsidiaries on a consolidated basis, (2) the term “FGI” refers to Freedom Group, Inc., (3) the term “FGI Holding” refers to FGI Holding Company, Inc., (4) the term “FGI Opco” refers to FGI Operating Company, Inc., (5) the term “Remington” refers to Remington Arms Company, Inc. and its direct and indirect subsidiaries, (6) the terms “Bushmaster” and “BFI” refer to Bushmaster Firearms International, LLC and its direct and indirect subsidiaries, (7) the term “Marlin” refers to the Marlin Firearms Company, (8) the term “DPMS” refers to DPMS Firearms LLC, (9) the term “EOTAC” refers to EOTAC, LLC, (10) the term “INTC” refers to INTC USA, LLC, (11) the term “Mountain Khakis” refers to Mountain Khakis, LLC, (12) the term “Dakota Arms” refers to Dakota Arms, LLC, (13) the term “S&K” refers to S&K Industries, Inc., (14) the term “AAC” refers to Advanced Armament Corp., (15) the term “Barnes” refers to Barnes Bullets, Inc., (16) the term “Marlin Acquisition” refers to Remington’s acquisition of 100% of the shares of Marlin and its subsidiary, H&R 1871, LLC, on January 28, 2008, (17) the term “Mountain Khakis Acquisition” refers to the formation of our joint venture of Mountain Khakis on May 28, 2010, (18) the terms “PIK Notes,” “Opco Notes,” and “ABL Revolver” have the meanings given to them in the “Notes to Consolidated Financial Statements – Note 7 – Debt.”

## **FINANCIAL AND OTHER INFORMATION**

Unless otherwise indicated, all references to “dollars” and “\$” in this Quarterly Report are to, and all monetary amounts in this Quarterly Report are presented in, U.S. dollars. Unless otherwise indicated, the financial information contained in this Quarterly Report has been prepared in accordance with generally accepted accounting principles in the United States (“GAAP”).

Certain monetary amounts, percentages and other figures included in this Quarterly Report have been subject to rounding adjustments. Accordingly, figures shown as totals in certain tables may not be the arithmetic aggregation of the figures that precede them, and figures expressed as percentages in the text may not total 100% or, as applicable, when aggregated may not be the arithmetic aggregation of the percentages that precede them.

In this Quarterly Report, we refer to and rely on publicly available information regarding our industry and our competitors. Although we believe the information is reliable, we cannot guarantee the accuracy and completeness of the information and have not independently verified it.

## **FORWARD-LOOKING STATEMENTS**

Some of the statements in this Quarterly Report constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements relating to trends in the operations and financial results and the business and the products of Freedom Group, as well as other statements including words such as “anticipate,” “believe,” “plan,” “estimate,” “expect,” “intend” and other similar expressions.

Forward-looking statements are made based upon management's current expectations and beliefs concerning future developments and their potential effects on us. Such forward-looking statements are not guarantees of future performance. The following important factors, and those important factors described elsewhere in our earlier quarterly reports could affect (and in some cases have affected) our actual results and could cause such results to differ materially from estimates or expectations reflected in such forward-looking statements.

- We are subject to the effects of general global economic and market conditions. Increases in commodity prices, higher levels of unemployment, higher consumer debt levels, declines in consumer confidence, uncertainty about economic stability and other economic factors that may affect consumer spending or buying habits could adversely affect the demand for products we sell. If the current economic conditions and the related factors remain uncertain or persist, spread or deteriorate further, our business, results of operations or financial condition could be materially adversely affected.

- Continued volatility and disruption in the credit and capital markets may negatively impact our revenues and/or our suppliers' or customers' ability to access financing on favorable terms or at all.
- Our ability to make scheduled payments of principal or interest on, or to refinance our obligations with respect to, our indebtedness, as well as our ability to comply with the covenants and restrictions contained in the instruments governing such indebtedness, will depend on our future operating performance and cash flow, which are subject to prevailing economic conditions, prevailing interest rate levels, and financial, competitive, business and other factors beyond our control including the responses of competitors, changes in customer inventory management practices, changes in customer buying patterns, regulatory developments and increased operating costs, all of which could materially adversely affect our business.
- The degree to which we are leveraged could have important consequences, all of which could materially adversely affect our business, including the following: (i) our ability to obtain additional financing for working capital or other purposes in the future may be limited; (ii) a substantial portion of our cash flow from operations is dedicated to the payment of principal and interest on our indebtedness, thereby reducing funds available for operations; (iii) certain of our borrowings are at variable rates of interest, which could cause us to be vulnerable to increases in interest rates; and (iv) we may be more vulnerable to economic downturns and be limited in our ability to withstand competitive pressures.
- The development of rural property in many locations has curtailed or eliminated access to private and public lands previously available for hunting, and the continuation of the development of rural property could materially adversely affect our industry as well as our business and results of operations.
- A significant portion of our sales are seasonal. As a result of the seasonal nature of our sales, our historical working capital financing needs generally have exceeded cash provided by operations during certain parts of the year. Our ability to meet our debt service and other obligations depends in significant part on customers purchasing our products during the fall hunting season. Notwithstanding our cost containment initiatives and continuing management of costs, a decrease in demand during the fall hunting season for our higher priced, higher margin products would require us to further reduce costs or increase our reliance on borrowings under our credit facility to fund operations. If we are unable to reduce costs or increase our borrowings sufficiently to adjust to such a reduction in demand, our financial condition and results of operations could be adversely affected.
- Lead, copper, steel, brass and zinc prices historically have experienced significant volatility primarily due to increased global demand. Furthermore, fuel and energy costs have increased and have remained volatile over the same time period, although at a slower rate of increase. We currently purchase copper and lead options contracts to hedge against price fluctuations of anticipated commodity purchases. With the volatility of pricing that we have recently experienced, there can be no assurance that we will not see further material adverse changes in commodity pricing or energy costs, and such further changes, were they to occur, could have a material adverse impact on our consolidated financial position, results of operations, or cash.
- Achieving the benefits of our acquisitions will depend in part on the integration of products and internal operating systems in a timely and efficient manner. Such integration may be unpredictable, and subject to delay because the products and systems typically were developed independently and were designed without regard to such integration. If we cannot successfully integrate such products and internal operating systems on a timely basis, we may lose customers and our business and results of operations may be harmed.
- We face significant domestic and international competition and our competitors vary according to product line. Certain of these competitors are subsidiaries of large corporations with substantially greater financial resources than we have. There can be no assurance that

we will continue to compete effectively with all of our present competition, and our ability to so compete could be adversely affected by our leveraged condition.

- Sales made to Wal-Mart accounted for approximately 12% of our total sales for the three months ended March 31, 2011 and fiscal 2010, respectively, and 8% and 12% of our accounts receivable balance as of March 31, 2011 and December 31, 2010, respectively. Wal-Mart, together with another customer, accounted for approximately 18% and 23% of our accounts receivable balance as of March 31, 2011 and December 31, 2010, respectively. Our sales to Wal-Mart are generally not governed by a written long-term contract between the parties. In the event that Wal-Mart were to significantly reduce or terminate its purchases of firearms, ammunition and/or other products from us, our financial condition or results of operations and cash flows could be adversely affected.
- We utilize numerous raw materials, including steel, zinc, lead, copper, brass, plastics and wood, as well as manufactured parts, which are purchased from one or a few suppliers. Any disruption in our relationship with these suppliers could increase our cost of operations. Such a disruption may result from or be amplified by the recent volatility of and uncertainty in the U.S. and global financial markets.
- The manufacture, sale and purchase of firearms and ammunition are subject to extensive governmental regulation on the federal, state and local levels. Changes in regulation could materially adversely affect our business by restricting the types of products we manufacture or sell or by imposing additional costs on us or our customers in connection with the manufacture or sale of our products. Regulatory proposals, even if never enacted, may affect firearms or ammunition sales as a result of consumer perceptions. While we do not believe that existing federal and state legislation relating to the regulation of firearms and ammunition had a material adverse effect on our sales, no assurance can be given that more restrictive regulations, if proposed or enacted, will not have a material adverse effect on us in the future.
- As a manufacturer of firearms, we were previously named as a defendant in certain lawsuits brought by municipalities or organizations challenging manufacturers' distribution practices and alleging that the defendants have also failed to include a variety of safety devices in their firearms. Our insurance primarily excludes coverage regarding such claims. In the event that additional such lawsuits were filed, or if certain legal theories advanced by plaintiffs were to be generally accepted by the courts, our financial condition and results of operations could be adversely affected.

Any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events. Except as required by law, we undertake no obligation to publicly revise our forward-looking statements to reflect events or circumstances that arise after the date of this quarterly report.

**Freedom Group, Inc. and Subsidiaries**  
Consolidated Balance Sheets  
(Dollars in Millions, Except Per Share Data)

	<i>Unaudited</i>		<i>Unaudited</i>	
	March 31, 2011	December 31, 2010	December 31, 2010	March 31, 2010
<b>ASSETS</b>				
<u>Current Assets</u>				
Cash and Cash Equivalents	\$ 19.5	54.7	\$ 24.8	24.8
Accounts Receivable Trade - net	136.3	102.2	115.0	115.0
Inventories - net	120.5	114.1	129.7	129.7
Supplies Inventory - net	8.7	7.8	6.7	6.7
Prepaid Expenses and Other Current Assets	19.2	27.1	19.2	19.2
Assets Held for Sale	3.7	4.1	2.5	2.5
Deferred Tax Assets	11.9	10.1	9.7	9.7
<b>Total Current Assets</b>	<u>319.8</u>	<u>320.1</u>	<u>307.6</u>	<u>307.6</u>
Property, Plant and Equipment - net	116.2	117.9	117.9	117.9
Goodwill	68.3	68.3	77.4	77.4
Intangible Assets - net	121.3	123.0	130.0	130.0
Debt Issuance Costs - net	26.2	27.5	18.6	18.6
Other Noncurrent Assets	15.3	15.4	16.2	16.2
<b>Total Assets</b>	<u>\$ 667.1</u>	<u>\$ 672.2</u>	<u>\$ 667.7</u>	<u>\$ 667.7</u>
<b>LIABILITIES, MEZZANINE EQUITY AND STOCKHOLDERS' EQUITY (DEFICIT)</b>				
<u>Current Liabilities</u>				
Accounts Payable	65.2	\$ 51.3	55.9	55.9
Book Overdraft	3.5	-	3.0	3.0
Short-Term Debt	2.4	3.5	-	-
Current Portion of Long-Term Debt	0.3	0.4	0.7	0.7
Current Portion of Product Liability	4.9	4.3	3.6	3.6
Income Taxes Payable	-	-	-	-
Other Accrued Liabilities	57.5	73.3	58.5	58.5
<b>Total Current Liabilities</b>	<u>133.8</u>	<u>132.8</u>	<u>121.7</u>	<u>121.7</u>
Long-Term Debt, net of Current Portion	504.8	504.7	275.8	275.8
Retiree Benefits, net of Current Portion	50.6	49.3	48.2	48.2
Product Liability, net of Current Portion	11.1	11.1	10.4	10.4
Deferred Tax Liabilities	20.8	22.0	29.7	29.7
Other Long-Term Liabilities	26.1	22.4	13.5	13.5
<b>Total Liabilities</b>	<u>747.2</u>	<u>742.3</u>	<u>499.3</u>	<u>499.3</u>
Commitments and Contingencies (Note 13)				
Preferred Stock, \$0.01 par value, 200,000 shares authorized, of which 190,000 shares are designated as Series A preferred, aggregate liquidation preference of \$26.9				
	\$26.3, and \$244.2, as of March 31, 2011, December 31, 2010, and March 31, 2010, respectively	26.9	26.3	244.2
<b>Total Mezzanine Equity</b>	<u>26.9</u>	<u>26.3</u>	<u>244.2</u>	<u>244.2</u>
Common Stock, \$0.01 par value, 200,000 shares authorized, of which 166,989 were issued and 165,246 outstanding at March 31, 2011; 166,989 issued and 165,246 outstanding as of December 31, 2010; and 166,745 issued and 164,398 outstanding at March 31, 2010				
	0.2	0.2	0.2	0.2
Less: Treasury Stock	(2.3)	(2.3)	(0.6)	(0.6)
Paid-in Capital	-	-	-	-
Accumulated Other Comprehensive Loss	(48.4)	(47.7)	(41.8)	(41.8)
Accumulated Equity (Deficit)	(57.4)	(47.6)	(33.2)	(33.2)
<b>Total Parent's Equity (Deficit)</b>	<u>(107.9)</u>	<u>(97.4)</u>	<u>(75.4)</u>	<u>(75.4)</u>
Noncontrolling Interest Equity	0.9	1.0	(0.4)	(0.4)
<b>Total Stockholders' Equity (Deficit)</b>	<u>(107.0)</u>	<u>(96.4)</u>	<u>(75.8)</u>	<u>(75.8)</u>
<b>Total Liabilities, Mezzanine Equity and Stockholders' Equity</b>	<u>\$ 667.1</u>	<u>\$ 672.2</u>	<u>\$ 667.7</u>	<u>\$ 667.7</u>

The accompanying notes are an integral part of these consolidated financial statements.

**Freedom Group, Inc. and Subsidiaries**  
Consolidated Statements of Operations  
(Dollars in Millions)  
(Unaudited)

	For the three months ended <u>March 31,</u> <u>2011</u>	For the three months ended <u>March 31,</u> <u>2010</u>
Net Sales	\$ 176.1	\$ 174.2
Cost of Goods Sold	<u>131.8</u>	<u>115.2</u>
Gross Profit	44.3	59.0
Selling, General and Administrative Expenses	39.0	35.8
Research and Development Expenses	2.6	3.8
Impairment Charges	-	0.4
Other Expense, net	<u>1.9</u>	<u>2.3</u>
Operating Income	0.8	16.7
Interest Expense	<u>15.4</u>	<u>8.0</u>
Income (Loss) from Continuing Operations before Taxes, Equity in Losses from Unconsolidated Joint Venture and Noncontrolling Interest in Consolidated Subsidiary	(14.6)	8.7
Income Tax Provision (Benefit)	(5.1)	3.0
Equity in Losses from Unconsolidated Joint Venture	<u>-</u>	<u>0.1</u>
Net Income (Loss)	(9.5)	5.6
Add: Net Loss Attributable to Noncontrolling Interest	<u>0.1</u>	<u>0.1</u>
Net Income (Loss) Attributable to Controlling Interest	<u><u>\$ (9.4)</u></u>	<u><u>\$ 5.7</u></u>
Net Income (Loss) Attributable to Controlling Interest	\$ (9.4)	\$ 5.7
Accretion of Preferred Stock	<u>(0.6)</u>	<u>(6.0)</u>
Net Income Applicable to Common Stock	\$ (10.0)	\$ (0.3)
Net Loss Per Common Share, Basic	\$ (61.19)	\$ (1.38)
Net Loss Per Common Share, Diluted	\$ (61.19)	\$ (1.38)
Weighted Average Number of Shares Outstanding, Basic	164,292	163,478
Weighted Average Number of Shares Outstanding, Diluted	164,292	163,478

Net Sales are presented net of Federal Excise taxes of \$13.8 and \$13.0 for the three months ended March 31, 2011 and 2010, respectively.

The accompanying notes are an integral part of these consolidated financial statements.

**Freedom Group, Inc. and Subsidiaries**  
Consolidated Statements of Cash Flows  
(Dollars in Millions)  
(Unaudited)

	For the Three Months Ended March 31, <u>2011</u>	For the Three Months Ended March 31, <u>2010</u>
<u>Operating Activities</u>		
Net Income (Loss)	\$ (9.5)	\$ 5.6
Adjustments to reconcile Net Income (Loss) to Net Cash Provided by Operating Activities:		
Impairment Charges	-	0.4
Depreciation and Amortization	7.2	7.8
Equity in Losses from Unconsolidated Joint Venture	-	0.1
Loss on Disposal of Property, Plant, and Equipment	0.4	0.1
Contributions to Pension & OPEB Plans	(0.7)	0.1
Pension Plan Expense	2.0	0.6
Provision (Benefit) for Deferred Income Taxes - net	(3.0)	4.4
Share Based Compensation Charges	0.2	0.2
Other Non-Cash Charges	-	(3.4)
Changes in Operating Assets and Liabilities net of effects of acquisitions:		
Accounts Receivable Trade - net	(34.1)	(22.5)
Inventories - net	(6.4)	(20.5)
Prepaid Expenses and Other Current and Long-Term Assets	6.3	13.5
Other Noncurrent Assets	0.1	0.6
Accounts Payable	12.7	6.0
Income Taxes Payable	-	(0.2)
Other Accrued and Long-Term Liabilities	(9.8)	(25.0)
Net Cash used in Operating Activities	<u>(34.6)</u>	<u>(32.2)</u>
<u>Investing Activities</u>		
Purchase of Property, Plant and Equipment	(3.3)	(5.8)
Proceeds from Sale of Property, Plant and Equipment	0.4	-
Net Cash used in Investing Activities	<u>(2.9)</u>	<u>(5.8)</u>
<u>Financing Activities</u>		
Principal Payments on Long-Term Debt	(1.1)	(0.2)
Payments on Capital Leases	(0.1)	-
Debt Issuance Costs	-	(0.2)
Change in Book Overdraft	3.5	3.0
Net Cash provided by Financing Activities	<u>2.3</u>	<u>2.6</u>
Change in Cash and Cash Equivalents	(35.2)	(35.4)
Cash and Cash Equivalents at Beginning of Period	54.7	60.2
Cash and Cash Equivalents at End of Period	<u>\$ 19.5</u>	<u>\$ 24.8</u>
Supplemental Cash Flow Information:		
Cash Paid During the Period for:		
Interest	\$ 21.1	\$ 14.3
Income Taxes	0.1	0.3
Previously Accrued Capital Expenditures	1.9	-

The accompanying notes are an integral part of these consolidated financial statements.

**Freedom Group, Inc. and Subsidiaries**  
Statement of Stockholders' Equity (Deficit), Mezzanine Equity and Comprehensive Loss  
(Dollars in Millions)  
(Unaudited)

	Common Stock	Treasury Stock	Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings (Accumulated Deficit)	Controlling Interest Stockholders' Equity (Deficit)	Non- Controlling Interest
<b><u>Freedom Group, Inc and Subsidiaries</u></b>							
<b>Balance, December 31, 2009</b>	\$ 0.2	\$ (0.6)	\$ -	\$ (38.3)	\$ (33.1)	\$ (71.8)	\$ (0.3)
Comprehensive Income (Loss):							
Net Income					5.7	5.7	(0.1)
Other comprehensive income:							
Net derivative gains, net of tax effect of (\$0.9)				(1.4)		(1.4)	-
Net derivative losses reclassified as earnings, net of tax effect of (\$1.3)				(2.1)		(2.1)	
Share-Based Compensation			0.2			0.2	
Accretion of Preferred Stock			(0.2)		(5.8)	(6.0)	
<b>Balance, March 31, 2010</b>	<u>\$ 0.2</u>	<u>\$ (0.6)</u>	<u>\$ -</u>	<u>\$ (41.8)</u>	<u>\$ (33.2)</u>	<u>\$ (75.4)</u>	<u>\$ (0.4)</u>

	Common Stock	Treasury Stock	Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings (Accumulated Deficit)	Controlling Interest Stockholders' Equity (Deficit)	Non- Controlling Interest
<b><u>Freedom Group, Inc and Subsidiaries</u></b>							
<b>Balance, December 31, 2010</b>	\$ 0.2	\$ (2.3)	\$ -	\$ (47.7)	\$ (47.6)	\$ (97.4)	\$ 1.0
Comprehensive Income (Loss):							
Net Income					(9.4)	(9.4)	(0.1)
Other comprehensive income:							
Net derivative gains, net of tax effect of (\$0.4)				(0.6)		(0.6)	-
Net derivative losses reclassified as earnings, net of tax effect of (\$0.0)				(0.1)		(0.1)	
Total Comprehensive Income (Loss)						(10.1)	(0.1)
Share-Based Compensation			0.2			0.2	
Accretion of Preferred Stock			(0.2)		(0.4)	(0.6)	
<b>Balance, March 31, 2011</b>	<u>\$ 0.2</u>	<u>\$ (2.3)</u>	<u>\$ -</u>	<u>\$ (48.4)</u>	<u>\$ (57.4)</u>	<u>\$ (107.9)</u>	<u>\$ 0.9</u>

The accompanying notes are an integral part of these consolidated financial statements.

FREEDOM GROUP, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(dollars in millions, except share and per share amounts) – Unaudited

**Note 1 -- Basis of Presentation**

The accompanying unaudited interim consolidated financial statements include those of Freedom Group, Inc. (“FGI” or the “Company”) and its subsidiaries. FGI owns 100% of FGI Holding Company, Inc. (“FGI Holding”), which in turn owns 100% of FGI Operating Company, Inc. (“FGI Opco”). FGI Opco includes the financial results of Remington Arms Company, Inc. (“Remington”), Bushmaster Firearms International, LLC (“BFI” or “Bushmaster”) and its subsidiary, DPMS Firearms, LLC (“DPMS”), Barnes Bullets, Inc. (“Barnes”) and E-RPC, LLC (“E-RPC”). Remington, in turn, owns The Marlin Firearms Company (“Marlin”) and its subsidiary, H&R 1871, LLC (“H&R”), Advanced Armament Corp., LLC (“AAC”), a 75% interest in Mountain Khakis, LLC (“Mountain Khakis”), an 84% interest in EOTAC, LLC (“EOTAC”), and a 27.13% interest in INTC USA, LLC. These unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements of FGI and subsidiaries as of and for the year ended December 31, 2010. These unaudited interim statements include all normal recurring adjustments that are, in the opinion of management, necessary for a fair presentation of the results for the periods presented. The results for the three month period may not be indicative of a full year’s result.

**Note 2 -- Business Combinations**

On May 28, 2010, the Company, through its Remington subsidiary, formed a new venture with Mountain Khakis. The Company then purchased a 75% ownership interest in Mountain Khakis (the “Mountain Khakis Acquisition”) and Mountain Khakis owns the remaining 25%. Remington has completed its total investment of \$6.0 with the final \$1.4 cash contribution made on April 1, 2011. The Mountain Khakis Acquisition was funded with cash from operating activities and its operations are consolidated with Remington in accordance with FASB ASC 805 “Business Combinations.” Mountain Khakis designs and markets specialty outdoor apparel and the new venture is expected to augment existing product lines and enhance the availability of durable, comfortable, high-quality apparel to consumers.

The Mountain Khakis Acquisition is being accounted for as a business combination using the acquisition method, in accordance with FASB ASC 805 whereby the final purchase price (including assumed liabilities) is allocated and pushed down to the assets acquired based on their estimated fair market values at the date of the acquisition. The following table summarizes the estimated fair values of the assets acquired and liabilities assumed in accordance with FASB ASC 805. The preliminary allocation is subject to valuations which are not yet complete:

	<b>Mountain Khakis</b>
Accounts Receivable	\$ 2.6
Inventory	1.6
Other Current Assets	—
Property, Plant and Equipment	0.3
Goodwill	1.7
Identifiable Intangible Assets	3.5
Other Long-Term Assets	0.1
Total Assets Acquired	\$ 9.8
Current Liabilities	\$ 0.3
Other Non-Current Liabilities	1.5
Total Liabilities Assumed	\$ 1.8
Total Assets Acquired Less Liabilities Assumed	\$ 8.0
Noncontrolling Interest	(2.0)
Estimated Acquisition Cost	\$ 6.0

FREEDOM GROUP, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(dollars in millions, except share and per share amounts) – Unaudited

*Pro Forma Financial Information (Unaudited)*

The following unaudited pro forma results of operations assume that the acquisition of Mountain Khakis occurred as of January 1, 2010. Income taxes are provided at the estimated statutory rate. This unaudited pro forma information should not be relied upon as necessarily being indicative of historical results that would have been obtained if the acquisitions had actually occurred on that date, nor of the results that may be obtained in the future.

<b>For the Three Months Ended March 31,</b>	<b>2010</b>
Net Sales	\$175.3
Operating Income	16.6
Net Income (Loss)	5.5

**Note 3 -- Fair Value Measurements**

FASB ASC 820 “Fair Value Measurements and Disclosures” defines fair value as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date (that is, an exit price). The exit price is based on the amount that the holder of the asset or liability would receive or need to pay in an actual transaction (or in a hypothetical transaction if an actual transaction does not exist) at the measurement date. In some circumstances, the entry and exit price may be the same; however, they are conceptually different. The accounting standards also establish a three-level hierarchy that prioritizes the inputs used in fair value measurements. The hierarchy consists of three broad levels as follows:

- Level 1 – Quoted market prices in active markets for identical assets or liabilities;
- Level 2 – Observable inputs other than quoted prices within Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data; and
- Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. These include certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

**Recurring Fair Value Measurements**

The following table presents assets measured at fair value on a recurring basis as of March 31, 2011, December 31, 2010, and March 31, 2010:

	Level 1	Level 2	Level 3	Total
<b>March 31, 2011:</b>				
<b>Assets</b>				
Commodity Contract Derivatives <sup>1</sup>	N/A	\$ 3.1	N/A	\$ 3.1
Life Insurance Policies <sup>2</sup>	N/A	\$ 0.1	N/A	\$ 0.1
<b>December 31, 2010:</b>				
<b>Assets</b>				
Commodity Contract Derivatives <sup>1</sup>	N/A	\$ 3.9	N/A	\$ 3.9
Life Insurance Policies <sup>2</sup>	N/A	\$ 0.1	N/A	\$ 0.1
<b>March 31, 2010:</b>				
<b>Assets</b>				
Commodity Contract Derivatives <sup>1</sup>	N/A	\$ 4.9	N/A	\$ 4.9
Life Insurance Policies <sup>2</sup>	N/A	\$ 0.2	N/A	\$ 0.2

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<sup>1</sup> The fair value of commodity contract derivatives is provided by the Company’s commodity brokers whose inputs are classified within Level 2 of the fair value hierarchy. Most derivative contracts are not listed on an exchange and are measured based on observable inputs such as spot and future commodity prices.

<sup>2</sup> Life insurance policies are valued by using cash surrender values, net of related policy loans, and are classified within Level 2 of the fair value hierarchy.

**Other Fair Value Measurements and Concentrations of Credit Risk**

Due to their liquid nature, the carrying values of cash and cash equivalents, accounts receivable, accounts payable, book overdrafts, income taxes payable and receivable, and other noncurrent accrued liabilities are considered representative of their fair values. The Company’s debt had an estimated fair value of \$518.5, \$513.0, and \$287.7 as of March 31, 2011, December 31, 2010, and March 31, 2010, respectively, and a carrying value of \$507.5, \$505.4, and \$276.5 as of March 31, 2011, December 31, 2010, and March 31, 2010, respectively. The fair value of the Company’s fixed rate notes was measured using the active quoted trading price of its notes at March 31, 2011 and December 31, 2010, which is considered a Level 2 input.

The Company also has concentrations of credit risk with certain customers. Approximately 11.9% and 11.0% of total net sales for the three months ended March 31, 2011 and 2010, respectively, consisted of sales made to one customer from all reportable business segments.

**Note 4 – Inventories, Net**

Inventories consist of the following at:

	<b>March 31, 2011</b>	<b>December 31, 2010</b>	<b>March 31, 2010</b>
Raw Materials	\$ 39.3	\$ 31.5	\$ 33.4
Semi-Finished Products	33.8	31.7	30.6
Finished Products	47.4	50.9	65.7
Total	<u>\$120.5</u>	<u>\$114.1</u>	<u>\$129.7</u>

In December 2010, the Company changed its accounting policy to value its entire inventory under the FIFO method. Previously, a portion of its firearms inventory was valued using the LIFO method. Due to recent restructuring activities and a desire to apply consistent valuation methods for homogenous components, parts, and processes, the Company decided to value its inventory using the FIFO method. The financial statements, accompanying footnotes, and disclosures for all periods presented within this report have been retroactively adjusted for the change in accounting principle in accordance with FASB ASC 250 “Accounting Changes”.

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Since the change in accounting policy was made in December 2010, results for the three months ended March 31, 2010 were affected. The following table summarizes those effects on the Company's consolidated financial statements as of and for the three months ended March 31, 2010:

	As Originally Stated	As Adjusted for Accounting Change
<b>Consolidated Statements of Operations:</b>		
Cost of Goods Sold	\$ 115.3	\$ 115.2
Operating Income	16.6	16.7
Net Income (Loss) Attributable to Controlling Interests	5.6	5.7
Net Income (Loss) Per Common Share, Basic	(0.02)	(1.38)
Net Income (Loss) Per Common Share, Diluted	(0.02)	(1.38)
<b>Consolidated Balance Sheet:</b>		
Inventories	130.9	129.7
Deferred Tax Assets	9.2	9.7
Accumulated Equity (Deficit)	(32.5)	(33.2)
<b>Consolidated Statements of Cash Flows:</b>		
Inventories – net	(20.4)	(20.5)

**Note 5 -- Goodwill and Other Intangible Assets**

The change in the carrying amount of goodwill for the three and twelve months ended March 31, 2011 by segment is as follows:

Goodwill	March 31, 2011	Net Adjustments	December 31, 2010	Net Adjustments	March 31, 2010
<i>Firearms:</i>					
gross carrying value <sup>1</sup>	\$ 79.1	\$ -	\$ 79.1	\$ (0.4)	\$ 79.5
aggregate impairment	(36.8)	-	(36.8)	(0.1)	(36.7)
Net	42.3	-	42.3	(0.5)	42.8
<i>Ammunition:</i>					
gross carrying value <sup>2</sup>	28.7	-	28.7	(3.7)	32.4
aggregate impairment <sup>2</sup>	(4.8)	-	(4.8)	(4.8)	-
Net	23.9	-	23.9	(8.5)	32.4
<i>All Other and Reconciling Items:</i>					
gross carrying value <sup>3</sup>	11.7	-	11.7	1.9	9.8
aggregate impairment <sup>3</sup>	(9.6)	-	(9.6)	(2.0)	(7.6)
Net	2.1	-	2.1	(0.1)	2.2
<b>Total</b>	<b>\$ 68.3</b>	<b>\$ -</b>	<b>\$ 68.3</b>	<b>\$ (9.1)</b>	<b>\$ 77.4</b>

<sup>1</sup> As part of the application of purchase accounting, \$0.4 of S&K's goodwill was reclassified to equipment during 2010.

<sup>2</sup> As part of the application of purchase accounting related to the acquisition of Barnes, \$3.7 of goodwill was reclassified to inventory, equipment, and other intangible assets. During the Company's annual impairment test in 2010, a comparison of the fair value of Barnes to its carrying value resulted in the elimination of Barnes' goodwill.

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<sup>3</sup> In May 2010, the Company acquired Mountain Khakis, resulting in \$1.7 of goodwill. As a result of the Company's annual impairment test in 2010, it was determined that the fair value of AAC exceeded its carrying value which led to the recognition of a \$1.9 impairment charge.

The gross carrying amount and accumulated amortization of the Company's identifiable intangible assets at March 31, 2011, December 31, 2010 and March 31, 2010 are comprised of the following:

	<b>March 31, 2011 Gross Balance</b>	<b>Accumulated Amortization</b>	<b>March 31, 2011 Net Balance</b>	<b>Amortization Period</b>
Goodwill	\$ 68.3	N/A	\$ 68.3	Indefinite
<b>Identifiable Intangible Assets</b>				
Tradenames/Trademarks	\$ 73.9	N/A	\$ 73.9	Indefinite
Customer Relationships/Lists	46.9	\$ (11.7)	35.2	14.6 Years <sup>1</sup>
License Agreements	8.5	(4.7)	3.8	7.0 Years <sup>1</sup>
Unpatented Technology	13.2	(6.4)	6.8	7.3 Years <sup>1</sup>
Other	4.1	(2.5)	1.6	4.2 Years <sup>1</sup>
Total Intangible Assets	146.6	(25.3)	121.3	11.8 Years <sup>1</sup>
Total Goodwill and Intangibles	\$ 214.9	\$ (25.3)	\$ 189.6	

	<b>December 31, 2010 Gross Balance</b>	<b>Accumulated Amortization</b>	<b>December 31, 2010 Net Balance</b>	<b>Amortization Period</b>
Goodwill	\$ 68.3	N/A	\$ 68.3	Indefinite
<b>Identifiable Intangible Assets</b>				
Tradenames/Trademarks	\$ 73.9	N/A	\$ 73.9	Indefinite
Customer Relationships/Lists	46.9	\$ (10.9)	36.0	14.6 Years <sup>1</sup>
License Agreements	8.5	(4.4)	4.1	7.0 Years <sup>1</sup>
Unpatented Technology	13.2	(5.9)	7.3	7.3 Years <sup>1</sup>
Other	4.1	(2.4)	1.7	4.2 Years <sup>1</sup>
Total Intangible Assets	146.6	(23.6)	123.0	11.8 Years <sup>1</sup>
Total Goodwill and Intangibles	\$ 214.9	\$ (23.6)	\$ 191.3	

	<b>March 31, 2010 Gross Balance</b>	<b>Accumulated Amortization</b>	<b>March 31, 2010 Net Balance</b>	<b>Amortization Period</b>
Goodwill	\$ 77.4	N/A	\$ 77.4	Indefinite
<b>Identifiable Intangible Assets</b>				
Tradenames/Trademarks	\$ 68.8	N/A	\$ 68.8	Indefinite
Customer Relationships/Lists	38.9	\$ (8.5)	30.4	17.1 Years <sup>1</sup>
License Agreements	8.5	(3.4)	5.1	7.0 Years <sup>1</sup>
Unpatented Technology	12.0	(4.5)	7.5	7.0 Years <sup>1</sup>
Other	21.1	(2.9)	18.2	4.7 Years <sup>1</sup>
Total Intangible Assets	149.3	(19.3)	130.0	12.9 Years <sup>1</sup>
Total Goodwill and Intangibles	\$ 226.7	\$ (19.3)	\$ 207.4	

<sup>1</sup> Represents weighted average amortization period for the capitalized balance of the intangible asset.

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Amortization expense related to intangible assets for the three months ended March 31, 2011 and 2010 was \$1.7 and \$2.3, respectively.

Estimated annual amortization for identifiable intangible assets over the next five calendar years is as follows:

Year	Amount
2011 (remainder of fiscal year)	\$ 5.0
2012	6.5
2013	6.3
2014	4.2
2015	3.6
Thereafter	21.8
Total	<u>\$ 47.4</u>

**Note 6 -- Other Accrued Liabilities**

Other Accrued Liabilities consisted of the following at:

	March 31, 2011	December 31, 2010	March 31, 2010
Marketing	\$ 7.9	\$ 15.2	\$ 6.1
Excise Tax	13.5	15.0	3.5
Payroll & Related Payroll Taxes	3.8	2.6	11.4
Interest	4.7	15.1	4.7
Other	27.6	25.4	32.8
Total	<u>\$ 57.5</u>	<u>\$ 73.3</u>	<u>\$ 58.5</u>

**Note 7 -- Debt**

Long-term debt consisted of the following at,

	March 31, 2011	December 31, 2010	March 31, 2010
FGI 10.25% Senior Secured Notes due 2015	\$ 275.2	\$ 275.2	\$ 275.3
FGI Credit Facility (ABL Revolver)	-	-	-
FGI 11.25%/11.75% Pay-In-Kind Notes due 2015	227.5	227.4	-
Mountain Khakis Notes	1.5	1.5	-
Short-Term Debt	2.4	3.5	-
Capital Lease Obligations	0.9	1.0	1.2
Subtotal	507.5	508.6	276.5
Less: Current Portion	(2.7)	(3.9)	(0.7)
Total	<u>\$ 504.8</u>	<u>\$ 504.7</u>	<u>\$ 275.8</u>

**10.25% Senior Secured Notes due 2015 and ABL Revolver**

The Company's subsidiary, FGI Opco, issued and has outstanding \$275.0 in aggregate principal amount of 10.25% Senior Secured Notes (the "Opco Notes") due 2015. The Company also maintains a \$180.0 senior secured asset-based revolving credit facility (the "ABL Revolver"). Borrowings under the ABL Revolver bear interest at an annual rate of either (a) LIBOR plus a spread or (b) the base rate plus a spread. The ABL Revolver includes an unused line fee that will change at an annual rate to be paid monthly in arrears. Monthly fees are also chargeable on letters of credit equal to the applicable LIBOR margin and a fronting fee equal to 0.125% per annum.

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As of March 31, 2011, the weighted average interest rate on the ABL Revolver was 5.5% and approximately \$105.7 in additional borrowings, including the minimum availability requirement of \$30.0, was available.

**11.25%/11.75% Senior Pay-In-Kind Notes due 2015**

In April 2010, the Company's direct subsidiary, FGI Holding, issued \$225.0 aggregate principal amount of 11.25%/11.75% Senior Pay-in-Kind Notes (the "PIK Notes") due 2015. The PIK Notes are not guaranteed by FGI Holding's subsidiaries. Interest is payable on the PIK Notes semi-annually in arrears on April 1 and October 1, and commenced on October 1, 2010. On or prior to April 1, 2015, interest will be payable, at the election of FGI Holding (1) entirely in cash or (2) 50% in cash and 50% by increasing the principal amount of the outstanding notes or by issuing additional PIK notes. For interest payments on the PIK Notes that FGI Holding elects to pay entirely as cash interest, the cash interest will accrue at a rate equal to 11.25% per annum. For interest payments on the PIK Notes that FGI Holding elects to pay 50% as cash interest and 50% as PIK interest, cash interest on the notes will accrue at a rate equal to 5.875% per annum and PIK interest on the PIK Notes will accrue at a rate equal to 5.875% per annum. If FGI Holding elects to pay any PIK interest, FGI Holding will increase the principal amount of the PIK Notes or issue new PIK Notes in an amount equal to the amount of PIK interest for the applicable interest payment period (rounded down to the nearest whole dollar) to holders of the PIK Notes on the relevant record date. In April and October 2010, the Company elected to pay half of its semi-annual interest payable in cash and increase the PIK Notes principal by the remaining half of the interest payable. Approximately \$6.8 is included in Other Long-Term Liabilities and will be added to the PIK Note principal on April 1, 2011. For the PIK Notes' October 1, 2011 interest payment date, the Company has elected to pay half in cash and increase the outstanding principal by the remaining half of the interest payable.

Prior to the issuance of the PIK Notes, FGI formed FGI Holding as a new wholly-owned subsidiary, which in turn formed a new wholly-owned subsidiary, FGI Opco. In connection with the issuance of the PIK Notes, FGI transferred substantially all of its assets (principally equity interests in its subsidiaries, other than the stock of FGI Holding) to FGI Opco and FGI Opco assumed all of the liabilities of FGI (other than those that relate to retained assets), including the obligations under the Opco Notes and the ABL Revolver (collectively, the "Transfer Transactions").

As a part of Transfer Transactions, (i) FGI Opco became a borrower under the ABL Revolver and the related financing documents with the same force and effect as if originally named as a borrower, (ii) FGI Opco was substituted as issuer of the Opco Notes with the same force and effect as if it were the original issuer, (iii) FGI Opco granted a security interest in all its personal property for the benefit of the secured parties under the ABL Revolver and the Opco Notes, (iv) FGI was released from all liability and obligations under the ABL Revolver and the Opco Notes, and the related lien on all the collateral granted by FGI was released, and (v) each of FGI and FGI Holding unconditionally guaranteed the obligations of FGI Opco under the Opco Notes.

The indentures governing the Opco and PIK Notes contain covenants which include, among others, limitations on the ability of the issuers and its restricted subsidiaries: to incur additional debt or issue disqualified stock; to permit its restricted subsidiaries to issue preferred stock; make certain investments; enter into transactions with affiliates; merge, consolidate or sell all or substantially all assets; allow certain restrictions on the ability of the restricted subsidiaries to pay dividends or make other payments to the Company; and incur liens on assets. The PIK Notes indenture also requires FGI Holding to own 100% of FGI Opco's capital stock at all times. The PIK Notes indenture contains another provision concerning interest that requires the Company to pay an additional 200 basis points of interest, in the manner specified in the PIK Notes indenture, to be added to our accrued interest over the next proceeding fiscal quarter, if at the end of any fiscal quarter our last twelve months ("LTM") Adjusted EBITDA (as defined in the PIK Notes indenture) falls below \$115.0.

**Other Debt**

In conjunction with the Mountain Khakis Venture, the Company assumed \$1.5 of Mountain Khakis debt (the "Mountain Khakis Notes"). The Mountain Khakis Notes represent nine individual notes to unrelated parties

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with maturities ranging from March 2012 through May 2013. Interest rates for the Mountain Khakis Notes range between 10% and 12%.

Short-Term Debt of \$2.4, \$3.5, and zero as of March 31, 2011, December 31, 2010, and March 31, 2010, respectively, consisted of a fixed interest agreement for financing the Company’s insurance premiums. The interest rate under this agreement is 1.8% and matures in December 2011.

Outstanding standby letters of credit were \$6.3 as of March 31, 2011.

The Company was in compliance with its debt covenants as of March 31, 2011.

**Note 8 -- Stock Compensation**

On April 29, 2011, the Company declared a reverse stock split effective April 29, 2011, whereby every 100 shares of the Company’s stock were combined into one share of Company stock. There were no fractional shares issued. All fractional shares were rounded up to the next whole number. The fair value and number of shares authorized, issued, and outstanding for all prior periods presented have been retroactively restated. See Note 9 for further discussion.

**Restricted Stock/Restricted Units**

The following table summarizes restricted common unit/share activity for the three months ended March 31, 2011:

	<b>Restricted Common Units/Shares Outstanding</b>	<b>Weighted Average Grant Date Fair Value</b>	<b>Units/Shares Vested</b>
Balance January 1, 2011	3,999	\$ 416.49	2,988
Granted	-	-	
Forfeited	-	-	
Balance March 31, 2011	<u>3,999</u>	<u>\$ 416.49</u>	<u>3,048</u>

The vesting of the restricted stock occurs at various times through 2014. Compensation expense was less than \$0.1, for the three months ended March 31, 2011. In addition, the Company expects to recognize approximately \$0.9 in remaining compensation cost for the non-vested restricted shares through 2014.

**Stock Options**

On May 14, 2008, the board of directors of FGI (the “FGI Board”) adopted the American Heritage Arms, Inc. 2008 Stock Incentive Plan (the “Plan”). The Plan is designed to provide a means by which certain current employees, officers, non-employee directors and other individual service providers may be given an opportunity to benefit from increases in the value of FGI common stock (the “Common Stock”), through the grant of awards. FGI, by means of the Plan, seeks to retain the services of such eligible persons and to provide incentives for such persons to exert maximum efforts for the success of FGI and its subsidiaries. Also on May 14, 2008, the FGI Board adopted the form of Nonqualified Stock Option Award Agreement (the “Form Award Agreement”). The Form Award Agreement outlines terms relating to stock option awards, including (i) the exercise price per share of each option granted, which shall be the fair market value of a share of the Common Stock on the date of grant (as defined in the Plan), (ii) the vesting schedule of the options granted, and (iii) acceleration provisions upon the occurrence of a change in control, termination of employment without cause or termination of employment for good reason.

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Per the terms of the Plan, the Company substituted a new option for every 100 of the old options and adjusted the grant fair market value of the shares subject to the option so that immediately after the substitution the aggregate option price of the shares was not more than the excess of the aggregate fair market value of all shares subject to the option immediately before the substitution. The fair value and number of shares authorized, issued, and outstanding for all prior periods presented have been retroactively restated.

The awards under the Plan may be in the form of incentive stock options, nonqualified stock options, stock appreciation rights, restricted stock awards and stock unit awards. The maximum aggregate number of shares of Common Stock that may be issued under all awards granted to participants under the Plan is 24,247 shares, including approximately 1,234 shares which are restricted shares and not stock options, subject to certain adjustments as set forth in the Plan.

The vesting of the options occurs at various times through March 2013. For the three months ended March 31, 2011, the Company recognized approximately \$0.2 in expense related to these options. In addition, the Company expects to recognize approximately \$0.5 in remaining compensation cost for the non-vested stock options through 2013.

A summary of the stock option activity for the Plan for the three months ended March 31, 2011 is as follows:

	<b>Number of Awards</b>	<b>Weighted Average Exercise Price</b>
Awards outstanding, January 1, 2011	10,483	\$428.31
Granted	-	-
Forfeited	1,861	578.72
Awards outstanding, March 31, 2011	<u>8,622</u>	<u>\$395.84</u>
Awards vested, March 31, 2011	<u>5,754</u>	<u>\$344.43</u>
Shares available for grant, March 31, 2011	<u>12,395</u>	

**Note 9 -- Mezzanine and Stockholders' Equity**

On April 29, 2011, the Company declared a reverse stock split effective April 29, 2011, whereby every 100 shares of the Company's preferred and common stock were combined into one share of preferred and common stock, respectively. There were no fractional shares issued. All fractional shares were rounded up to the next whole number. The number of shares authorized, issued, and outstanding, and earnings per share data for all prior periods presented have been retroactively restated to reflect the reverse stock split.

The Company is authorized to issue 200,000 shares of \$0.01 par value preferred stock as approved by the FGI Board. As of March 31, 2011, there were 190,000 shares of preferred stock approved for issuance as Series A with no other approved classes of preferred stock issued or outstanding. The Company is also authorized to issue 200,000 shares of \$0.01 par value common stock.

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Activity in the Series A preferred stock and common stock is summarized below:

	<b>Issued</b>	<b>Held in Treasury</b>	<b>Outstanding</b>
Shares of Preferred Stock at December 31, 2010	186,977	(168,327)	18,650
Purchases	-	-	-
Shares of Preferred Stock at March 31, 2011	<u>186,977</u>	<u>(168,327)</u>	<u>18,650</u>
Shares of Common Stock at December 31, 2010	166,989	(1,743)	165,246
Issuances, Purchases, Forfeitures	-	-	-
Shares of Common Stock at March 31, 2011	<u>166,989</u>	<u>(1,743)</u>	<u>165,246</u>

Forfeitures of common stock represent unvested shares issued to participants covered by the Plan who failed to meet the Plan's vesting requirements. Under the Plan, unvested shares of common stock are remitted back to the Company and may be included in future awards. The Company's treasury shares are recorded at cost.

**Note 10 – Net Income (Loss) Per Share**

Net income (loss) per share is computed under the provisions of FASB ASC 260 "Earnings Per Share". Basic income (loss) per share is computed using net income (loss) and the weighted average number of shares of common stock outstanding. Diluted earnings per share reflect the weighted average number of shares of common stock outstanding plus any potentially dilutive shares outstanding during the period. Potentially dilutive shares consist of shares issuable upon the exercise of vested and nonvested stock options (using the treasury stock method) and restricted shares that are nonvested.

The following table sets forth the computation of basic and diluted net income/loss per share for the periods indicated (in millions, except share and per share amounts):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b><u>2011</u></b>	<b><u>2010</u></b>
	<b>(unaudited)</b>	
<b>Numerator:</b>		
Net income (loss) attributable to controllable interest	\$ (9.4)	\$ 5.7
Accretion of Preferred Stock	<u>(0.6)</u>	<u>(6.0)</u>
Net Income (Loss) Applicable to Common Stock	<u>\$ (10.0)</u>	<u>\$ (0.3)</u>
<b>Denominator:</b>		
Weighted average common shares outstanding (basic)	164,292	163,478
Weighted average common shares outstanding (diluted)	164,292	163,478
Income (loss) per common share:		
Basic	<u>\$ (61.19)</u>	<u>\$ (1.38)</u>
Diluted	<u>\$ (61.19)</u>	<u>\$ (1.38)</u>

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The following table shows the common equivalent shares related to non-vested restricted stock and stock options that were not included in the computation of diluted earnings per share as their effect would have been antidilutive:

<b>Common Share Equivalents of Potentially Dilutive Securities:</b>	<b><u>Three Months Ended</u></b>	
	<b><u>March 31,</u></b>	
	<b><u>2011</u></b>	<b><u>2010</u></b>
	<b>(unaudited)</b>	
Restricted stock	949	2,197
Stock options	<u>8,474</u>	<u>12,625</u>
Total	<u>9,423</u>	<u>14,822</u>

**Note 11 -- Income Taxes**

The effective tax rate on continuing operations for the three months ended March 31, 2011 and 2010 was 35.2% and 34.5%, respectively. The difference between the actual effective tax rate and the federal statutory rate of 35% is principally due to state income taxes, permanent differences, and utilization of available tax credits as of March 31, 2011 and 2010.

**Note 12 -- Retiree Benefits**

**Defined Benefit Pension Plans:**

The Company sponsors two defined benefit pension plans (the “DB Plans”) and a supplemental defined benefit pension plan (the “SERP”) for certain of its employees. For disclosure purposes, the DB Plans and the SERP have been combined and are collectively referred to as the “Plans”. Vested employees who retire will receive an annual benefit equal to a specified amount per month per year of credited service, as defined by the Plans.

The following tables summarize the components of net periodic pension cost for the Plans for the three months ended March 31:

	<b><u>2011</u></b>	<b><u>2010</u></b>
Service Cost	\$0.1	\$—
Interest Cost	3.1	3.1
Return on Assets	(4.4)	(4.2)
Amortization of Loss	<u>2.9</u>	<u>2.2</u>
Total Cost	<u>\$1.7</u>	<u>\$1.1</u>

**Anticipated Contributions**

The Company expects to make aggregate cash contributions of approximately \$1.8 to the Plans during the year ending December 31, 2011 and has contributed approximately \$0.3 to the Plans as of March 31, 2011.

The following tables summarize the components of net periodic post-retirement cost for the three months ended March 31:

	<b><u>2011</u></b>	<b><u>2010</u></b>
Service Cost	\$0.1	\$0.2
Interest Cost	—	0.1
Net Amortization and Deferral	—	—
Total Cost	<u>\$0.1</u>	<u>\$0.3</u>

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**Note 13 -- Commitments and Contingencies**

**Purchase Commitments**

The Company has various purchase commitments for services incidental to the ordinary conduct of business, including, among other things, a services contract with its third party warehouse provider. Such commitments are not at prices in excess of current market prices. Included in the purchase commitment amounts are the Company's purchase contracts with certain raw material suppliers, for periods ranging from one to three years, some of which contain firm commitments to purchase specified minimum quantities. Otherwise, such contracts had no significant impact on the Company's financial condition, results of operations, or cash flows during the reporting periods presented herein.

**Contingencies**

The Company is subject to various lawsuits and claims with respect to product liabilities, governmental regulations and other matters arising in the normal course of business. Pursuant to an asset purchase agreement (the "Purchase Agreement"), on December 1, 1993, Remington acquired certain assets and assumed certain liabilities (the "Asset Purchase") of the sporting goods business formerly operated by E. I. du Pont de Nemours and Company ("DuPont") and one of DuPont's subsidiaries (together with DuPont, the "1993 Sellers"). Under the Purchase Agreement, the Company generally bears financial responsibility for all product liability cases and claims relating to occurrences after the closing of the Asset Purchase, except for certain costs relating to certain shotguns, for all cases and claims relating to discontinued products and for limited other costs. Because the Company's assumption of financial responsibility for certain product liability cases and claims involving pre-Asset Purchase occurrences was limited to a fixed amount that has now been fully paid, and with the 1993 Sellers retaining liability in excess of that amount and indemnifying the Company in respect of such liabilities, the Company believes that product liability cases and claims involving occurrences arising prior to the Asset Purchase are not likely to have a material adverse effect upon the financial condition, results of operations or cash flows of the Company. Moreover, although it is difficult to forecast the outcome of litigation, the Company does not believe, in light of relevant circumstances (including the current availability of insurance for personal injury and property damage with respect to cases and claims involving occurrences arising after the Asset Purchase, the Company's accruals for the uninsured costs of such cases and claims and the 1993 Sellers' agreement to be responsible for a portion of certain post-Asset Purchase shotgun-related product liability costs, as well as the type of firearms products made by the Company), as well as the passage of time, that the outcome of all pending post-Asset Purchase product liability cases and claims will be likely to have a material adverse effect upon the financial condition, results of operations, or cash flows of the Company. Nonetheless, in part because the nature and extent of manufacturer liability based on the manufacture and/or sale of allegedly defective products (particularly as to firearms and ammunition) is uncertain, there can be no assurance that the Company's resources will be adequate to cover pending and future product liability and other product related occurrences, cases or claims, in the aggregate, or that such a material adverse effect upon the Company's financial condition, results of operations or cash flows will not result therefrom. Because of the nature of its products, the Company anticipates that it will continue to be involved in product liability and product related litigation in the future. As of March 31, 2011, the Company had two class action cases pending relating to breach of warranty claims concerning certain of its firearms products where economic damages were being claimed.

The Company's accruals for losses relating to product liability cases and claims include accruals for all probable losses for which the amount can be reasonably estimated. Based on the relevant circumstances (including the current availability of insurance for personal injury and property damage with respect to cases and claims involving occurrences arising after the Asset Purchase, the Company's accruals for the uninsured costs of such cases and claims and the 1993 Sellers' agreement to be responsible for a portion of certain post-Asset Purchase shotgun-related product liability costs, as well as the type of firearms products made by the Company), the Company does not believe with respect to product liability and product related cases and claims that any reasonably possible loss exceeding amounts already recognized through the Company's accruals has been incurred. At March, 31, 2011, December 31, 2010, and March 31, 2010, the Company's accrual for product liability cases and claims was \$16.0, \$15.4, and \$14.0, respectively.

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Marlin is conducting remediation of oil-related contamination at a former Marlin facility in New Haven, Connecticut. Costs for the remediation are not expected to be material.

**Note 14 -- Derivatives**

The Company purchases copper and lead options contracts to hedge against price fluctuations of anticipated commodity purchases. The options contracts are intended to limit the unfavorable effect that cost increases will have on these metal purchases.

In accordance with the provisions of FASB ASC 815 “Derivatives”, commodity contracts are designated as cash flow hedges, with the fair value of these financial instruments recorded in prepaid expenses and other current assets and in other noncurrent assets, changes in fair value recorded in accumulated other comprehensive income, and net gains/losses reclassified to cost of sales based upon inventory turnover, indicating consumption and sale of the underlying commodity in the Company’s products. Cash flows associated with the purchase and exercise of commodity contracts are classified as cash flows from operating activities on the Consolidated Statement of Cash Flows.

At March 31, 2011, the fair value of the Company’s outstanding derivative contracts relating to firm commitments and anticipated consumption (aggregate notional amount of 22.2 million pounds of copper and lead) up to nine months from such date was \$3.1 as determined with the assistance of the Company’s commodity counterparties. At December 31, 2010, the fair value of the Company’s outstanding derivative contracts relating to firm commitments and anticipated consumption (aggregate notional amount of 14.7 million pounds of copper and lead) up to eight months from such date was \$3.9 as determined with the assistance of the Company’s commodity counterparties. At March 31, 2010, the fair value of the Company’s outstanding derivative contracts relating to firm commitments and anticipated consumption (aggregate notional amount of 20.6 million pounds of copper and lead) up to nine months from such date was \$4.9 as determined with the assistance of the Company’s commodity counterparties.

Based on current market prices, approximately \$0.6 (net of income taxes) of the loss included in the balance of accumulated other comprehensive income (“AOCI”) is expected to transfer into earnings within the next twelve months. Hedged contracts are expected to mature by December 2011.

<u>Derivatives designated as hedging instruments</u>	<u>Fair Values of Derivatives Instruments as of</u>					
	<u>March 31, 2011</u>		<u>December 31, 2010</u>		<u>March 31, 2010</u>	
	<u>Balance Sheet</u>	<u>Fair Value</u>	<u>Balance Sheet</u>	<u>Fair Value</u>	<u>Balance Sheet</u>	<u>Fair Value</u>
	Prepaid and Other Current Assets		Prepaid and Other Current Assets		Prepaid and Other Current Assets	
Commodity Contracts		\$ 3.1		\$ 3.9		\$ 4.9

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The following table presents the changes in fair value derivatives designated as hedging instruments had on earnings and AOCI for the three months ended March 31:

Derivatives in FASB ASC 815 Net Investment Hedging Relationships	Gain (Loss) (net of tax) Recognized in AOCI on Derivative (Effective Portion)	Location of Gain or (Loss) Reclassified from AOCI into Income (Effective Portion)	Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Location of Gain or (Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Gain (Loss) (net of tax) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)
<b>2011:</b>					
Commodity Contracts	(\$0.1)	Cost of Sales	\$0.6	N/A	N/A
<b>2010:</b>					
Commodity Contracts	\$(1.4)	Cost of Sales	\$2.1	N/A	N/A

**Note 15 -- Segment Information**

The Company identifies its reportable segments in accordance with FASB ASC 280 “Segment Reporting”. Based upon FASB ASC 280 “Criteria and Thresholds for Disclosures of Segment Reporting”, the Company’s business is classified into two reportable segments: Firearms, which designs, manufactures, imports and markets primarily sporting shotguns, rifles and modular firearms; and Ammunition, which designs, manufactures and markets sporting ammunition and ammunition reloading components. The remaining operating segments, which include accessories and other gun-related products, the manufacture and marketing of powder metal products, licensed products and apparel are combined into our All Other reporting segment. Other reconciling items include corporate and other assets not allocated to the individual segments. The chief operating decision makers are a group of executive officers.

Although the Company reports its financial results in accordance with U.S. GAAP, the Company primarily evaluates the performance of its segments and allocates resources to them based on the non-GAAP financial measure “Adjusted EBITDA,” which is unaudited. Adjusted EBITDA differs from the term “EBITDA” as it is commonly used, and is based on the definition in the indenture governing the Opco Notes. In addition to adjusting net income (loss) to exclude income taxes, interest expense, and depreciation and amortization, Adjusted EBITDA also adjusts net income (loss) by excluding items or expenses not typically excluded in the calculation of “EBITDA”, such as noncash items, gain or loss on asset sales or write-offs, extraordinary, unusual or nonrecurring items.

In managing the Company’s business, the Company utilizes Adjusted EBITDA to evaluate performance of the Company’s business segments and allocate resources to those business segments. The Company believes that Adjusted EBITDA provides useful supplemental information to investors and enables investors to analyze the results of operations in a similar way as management.

<b>For the Three Months Ended March 31,</b>	<b>2011</b>	<b>2010</b>
Net Sales:		
Firearms	\$ 94.9	\$94.7
Ammunition	73.5	74.9
All Other	7.7	4.6
Consolidated Net Sales	<u>\$176.1</u>	<u>\$174.2</u>

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<b>For the Three Months Ended March 31,</b>	<b>2011</b>	<b>2010</b>
Adjusted EBITDA:		
Firearms	\$ 7.4	\$ 13.1
Ammunition	14.2	18.4
All Other	1.5	(0.4)
Other Reconciling Items	(1.7)	(1.4)
Adjusted EBITDA	<u>\$ 21.4</u>	<u>\$ 29.7</u>

<b>As of:</b>	<b>March 31, 2011</b>	<b>December 31, 2010</b>	<b>March 31, 2010</b>
Assets:			
Firearms	\$334.8	\$312.6	\$294.4
Ammunition	201.9	179.3	208.2
All Other	49.9	47.8	38.4
Other Reconciling Items	80.5	132.5	126.7
Consolidated Assets	<u>\$667.1</u>	<u>\$672.2</u>	<u>\$667.7</u>

The following table illustrates the calculation of Adjusted EBITDA, by reconciling Net Income (Loss) Attributable to Controllable Interest to Adjusted EBITDA:

<b>For the Three Months Ended March 31,</b>	<b>2011</b>	<b>2010</b>
Net Income (Loss) Attributable to Controllable Interest	\$ (9.4)	\$ 5.7
Equity in Losses of Unconsolidated Joint Venture	—	0.1
Depreciation	4.1	4.7
Interest <sup>1</sup>	15.4	8.0
Intangibles Amortization	1.7	2.3
Other Non-cash Charges <sup>2</sup>	2.8	2.1
Nonrecurring Charges <sup>3</sup>	11.9	3.4
Impairment Charges	—	0.4
Income Tax Expense(Benefit)	(5.1)	3.0
Adjusted EBITDA	<u>\$21.4</u>	<u>\$29.7</u>

<sup>1</sup> Interest expense includes amortization expense of deferred financing costs and amortization associated with the premiums and discounts recorded on the Opco Notes. Amortization expense of deferred financing costs was \$1.4 and \$1.0 for the three months ended March 31, 2011 and 2010, respectively. Amortization expense associated with the PIK Notes' discounts and Opco Notes' discounts and premiums was \$0.1 and zero for the three months ended March 31, 2011 and 2010, respectively.

<sup>2</sup> Other Non-cash Charges consist of the following:

<b>Other Non-cash Charges (Benefits) :</b>	<b>2011</b>	<b>2010</b>
Retiree Benefits	\$1.8	\$ 1.4
Stock Compensation Expense	0.2	0.2
Loss on Disposal of Assets	0.4	0.1
Other	0.4	0.4
Total Non-cash Charge Items	<u>\$2.8</u>	<u>\$2.1</u>

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<sup>3</sup> Nonrecurring items are comprised of the items listed in the table below:

<b>Nonrecurring Items:</b>	<b>2011</b>	<b>2010</b>
Restructuring and Integration Expenses	\$11.2	\$0.6
Purchase Accounting	—	0.9
Employee Related Costs	—	0.1
Other Fees and Transaction Costs	0.7	1.8
Total Nonrecurring Items	<u>\$11.9</u>	<u>\$3.4</u>

**Note 16 – Adoption of Recent Accounting Pronouncements**

On January 1, 2011, the Company adopted the applicable provisions of FASB Accounting Standards Update (“ASU”) 2010-06 “Improving Disclosures about Fair Value Measurements”. During the prior year, the Company adopted sections of ASU 2010-06 that were effective for interim and annual periods beginning after December 15, 2009. That portion of the standard required augmented discussions surrounding the fair value measurement inputs and valuation techniques as well as transfers in and out of level 1 and 2 measurements. The disclosure provisions made effective in the current year requires a reconciliation of Level 3 measurement inputs stated on a gross basis and information about purchases, sales, issuances, and settlements of those input measurements. Disclosures for the Level 3 measurement reconciliation became effective for interim and annual reporting for fiscal years beginning after December 15, 2010. Since the requirements apply to additional disclosures, adoption of the remaining provisions of FASB ASU 2010-06 will not have a significant impact on the Company’s results of operations, financial condition, or equity. Refer to Note 3 for disclosures on the Company’s fair value measurements.

**Note 17 – Restructuring Charges**

In 2010, the Company announced a strategic rationalization decision that resulted in the closures of its manufacturing facilities in North Haven, Connecticut and Windham, Maine. Operations at both facilities were ceased as of March 31, 2011. The manufacture of both Marlin and Bushmaster products was transferred to existing facilities. The closures are expected to improve efficiencies within the Company’s firearms manufacturing process.

The Company disbursed \$3.3 and recorded \$7.1 of restructuring charges during the three months ended March 31, 2011. All charges related to the restructuring activities are included in the Selling, General, and Administrative Expenses caption.

The Company’s current estimate of costs at March 31, 2011 to complete its restructuring initiatives and the cumulative costs incurred since inception and costs incurred in the three months ended March 31, 2011 by major cost type is as follows:

	Estimated Costs	Cumulative Costs Incurred to Date	Costs Incurred During the Three Months Ended March 31, 2011
Severance and other employee benefits	\$ 8.8	\$ 8.8	\$ 4.4
Transfer of equipment, and site carrying costs	3.2	3.2	0.5
Contract terminations	0.4	0.4	0.4
Contingency costs	0.3	0.3	0.3
Other operating costs	2.9	2.4	1.5
Total	<u>\$ 15.6</u>	<u>\$ 15.1</u>	<u>\$ 7.1</u>

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The following table summarizes the balance and changes of accrued expenses related to the restructuring activities for the three months ended March 31, 2011:

	Severance and Employee Costs	Contract Termination Costs	Contingency Costs
Balance as of December 31, 2010	\$ 1.6	\$ -	\$ -
Charges	3.7	0.4	0.3
Revisions of estimated costs <sup>1</sup>	0.7	-	-
Cash disbursements	<u>(1.3)</u>	<u>-</u>	<u>-</u>
Balance as of March 31, 2011	<u>\$ 4.7</u>	<u>\$ 0.4</u>	<u>\$ 0.3</u>

<sup>1</sup> Since the North Haven, Connecticut facility closed before its initial closing date, severance costs increased \$0.7 from the Company's original estimate.

**Note 18 – Subsequent Events**

On April 20, 2011, the Company repurchased 1,860 vested shares and 2,082 vested stock options for \$2.9 at an average repurchase price of \$741.30 per share.

On April 29, 2011, the Company effected a 100:1 reverse stock split. The number of shares authorized, issued, and outstanding for all periods presented have been retroactively restated. Refer to Notes 8 and 9.

Subsequent events have been evaluated through May 12, 2011, which is the date the financial statements were available to be issued.

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the accompanying unaudited interim consolidated financial statements and related notes of Freedom Group, Inc. (“FGI” or “the Company”), which owns 100% of FGI Holding Company, Inc. (“FGI Holding”), which in turn owns 100% of FGI Operating Company, Inc. (“FGI Opco”). FGI Opco includes the financial results of Remington Arms Company, Inc. (“Remington”), Bushmaster Firearms International, LLC (“BFI” or “Bushmaster”) and its subsidiary, DPMS Firearms, LLC (“DPMS”), Barnes Bullets, Inc. (“Barnes”) and E-RPC, LLC (“E-RPC”). Remington, in turn, owns The Marlin Firearms Company (“Marlin”) and its subsidiary, H&R 1871, LLC (“H&R”), Advanced Armament Corp., LLC (“AAC”), a 75% interest in Mountain Khakis, LLC (“Mountain Khakis”), an 84% interest in EOTAC, LLC (“EOTAC”), and a 27.13% interest in INTC USA, LLC.

Management’s Discussion and Analysis of Financial Condition and Results of Operations is separated into the following sections:

- Company Overview
- Recent Industry Sales
- 2011 Developments
- EBITDA Measurements
- Results of Operations
- Liquidity and Capital Resources
- Critical Accounting Policies and Estimates
- Recent Accounting Pronouncements
- Environmental Matters
- Regulatory Developments

### Company Overview

We are one of the leading firearms, ammunition and related products companies in the world, with #1 commercial market positions across all of our major product categories in the United States, the largest firearms and ammunition market globally. With our *Remington* brand dating back to 1816, we are America’s oldest and largest manufacturer of firearms and ammunition. We are the only major U.S. manufacturer of both firearms and ammunition, which we believe is a significant competitive advantage and supports our market leadership position. We believe this leadership position across all of our major product categories is evidenced by our #1 U.S. commercial market shares in shotguns, rifles and ammunition.

We have made significant progress in our transition to a customer-focused sales and marketing organization, successfully creating a single customer facing platform with the ability to leverage our flexible manufacturing capability across our end-markets to quickly respond to changes in customer preferences and demands. Our 7 manufacturing facilities and approximately 2,800 employees represent the largest domestic manufacturing presence in the industry, enabling us to deliver our products throughout the United States and internationally to approximately 85 countries. In addition, our product leadership and innovation is supported by our freestanding firearms research and development facility.

We continue to look for opportunities to improve our quality and efficiencies in our manufacturing facilities as we strive to be a customer focused company in an increasingly demanding global marketplace. Accordingly, we have undertaken an effort to accelerate existing initiatives in the area of lean manufacturing, six sigma, facility consolidations and other continuous improvement projects focused on inventory management, cost reductions and productivity.

In addition, we are committed to enhancing our core businesses and positioning ourselves to take advantage of opportunities to strategically grow and improve our business by identifying and pursuing add-on strategic acquisitions or investments that expand and enhance our brand, product and intellectual property portfolio. We seek to acquire highly complementary products, brands or external capabilities to fill gaps in our portfolio or extend our brands and channel relationships.

One of our core strategies is to consistently introduce new and innovative products. These efforts resulted in the introduction of the Remington patented Versamax Semi Automatic Shotgun, the Remington *1911R1* pistol, , the *Bushmaster Adaptive Combat Rifle (ACR)* as well as the Remington version *Adaptive Combat Rifle for the Military*, and a variety of new ammunition products including the patented Hypersonic Steel for Waterfowlers and the Barnes *VOR-TX*. We are also engaged in selective efforts to promote certain of our products through marketing and promotional activities, including ammunition and firearms customer and end-user rebates.

We have also initiated numerous activities to properly adjust our operational footprint and streamline our management and processes post surge. As a result, we believe we are a leaner and more focused operation. Similarly, we've streamlined our management and governance to become a more efficient and effective organization. Our capital position remains strong and we are in a good position to continue to execute a strategic plan that we believe will enhance our position both in the outdoor sporting goods market as well as in the military and law enforcement channels.

Management's strategy in light of the current economic and political environment has been to continue to introduce new products, enhance our sales and marketing efforts and improve overall performance in working capital and operating productivity. We continue to pursue growth initiatives in our government, military, and law enforcement divisions along with broadening our brand awareness with selective licensing arrangements.

These developments, in addition to new consumers from the recent surge in demand, represent a significant installed base that generates a recurring revenue stream for ammunition, parts and accessories sales. Over the long term, we believe that the surge in firearms demand will have sustained benefits for our industry, including increasing the overall user base of firearms, expanding the popularity of shooting sport categories, as well as providing an opportunity to cultivate new, and renew existing, long-term customer relationships across our portfolio of products and brands.

## **Recent Industry Sales**

We believe the surge in demand experienced in late 2008 and early 2009 for modern sporting rifles, certain consumer long guns and certain pistol and revolver ammunition has subsided, resulting in the return of more historical seasonal sales patterns. We believe this surge was due in part to increased consumer uncertainty relating to new and potentially more restrictive legislation, the increase of home defense spending in light of the global economic downturn, and a general increase in users.

At present, we are experiencing some shifts in the business created by changes in the overall economic environment, including rising fuel prices and commodity acquisition costs. In addition, customer order patterns seem to indicate that the retailers and distributors are managing their inventories tightly and continue to expect "just in time" type deliveries. In particular, we believe that this has prompted a shift in timing of certain firearm sales. We also note that consumers are currently focused on products with lower average selling prices. Our key account managers are monitoring channel inventories and certain point of sale information closely which enables us to plan better with our customers. We believe we are effectively managing through the softening and are adjusting our infrastructure to ensure that we return to appropriate profitability levels as we return to a more historical sales environment.

## **2011 Developments**

We recently filed with the Securities and Exchange Commission ("SEC") to withdraw the registration statement for an initial public offering. An SEC rule indicated that we needed to continue to move forward with the registration process or file a notice of abandonment. We chose to file a notice of abandonment until we have found and placed a permanent CEO.

In the first quarter of 2011, several organizational changes took place to better align the Company with certain customer focused initiatives emphasizing quality, timeliness and price. We combined the sales and marketing functions into one seamless customer centric unit organized by market segment and product category under E. Scott

Blackwell's leadership, naming him Chief Sales and Marketing Officer, and eliminated the Chief Marketing Officer position. We created a new quality organization to ensure a focus on quality across the Company. A new position of Vice President of Quality, which will be dedicated to a focus on standardizing product quality across FGI, was created and will report directly to the Office of the CEO. We centralized our procurement department and created a new position of Vice President of Production, Sales and Inventory ("PSI"), designed to ensure we deliver quality products on time by aligning customer demand to manufacturing and material requirements. A search is currently being conducted for the Vice President of Quality and the Vice President of PSI. In addition, the Company eliminated the Chief Operating Officer position and will transition certain positions to report into the Office of the CEO. Finally, the size of the FGI Board was reduced in order to streamline its corporate governance.

As a result of our 2011 organizational changes, we recognized a \$2.4 million liability for severance related costs. During the three months ended March 31, 2011, we incurred \$2.6 million of costs and disbursed \$0.2 million related to the organizational changes.

Also in 2011, we have continued to focus on strategic rationalization and restructuring decisions made in 2010 that are expected to reduce our cost structure further and improve production efficiencies within our firearms manufacturing process. In 2010, we announced the closures of our manufacturing facilities in North Haven, Connecticut and Windham, Maine. These facilities were closed during the three months ended March 31, 2011 and we have relocated the production of these products to our existing firearms manufacturing facilities in Ilion, New York, Mayfield, Kentucky, and Lexington, Missouri.

We originally estimated that the total costs associated with both closures would be approximately \$12.3 million and subsequently increased the estimate to \$13.0 million. We have incurred \$12.5 million of operating charges and disbursed \$11.6 million since we announced our restructuring activities in the first quarter of 2010, including \$2.1 million related to capital expenditures. During the three months ended March 31, 2011, we incurred \$4.5 million of costs and disbursed \$3.3 million, including \$0.2 million relating to capital expenditures. By the end of 2011, we expect our annualized savings to be approximately \$13.0 million. Costs incurred in the restructuring plans are being funded internally with cash provided by our operating activities.

## **EBITDA Measurements**

We use the term Adjusted EBITDA throughout this interim report. Adjusted EBITDA is not a measure of performance defined in accordance with GAAP. We use Adjusted EBITDA as a supplement to our GAAP results in evaluating certain aspects of our business, as described below. We calculate Adjusted EBITDA based on the definition in the indenture governing the Opco Notes.

We believe that Adjusted EBITDA is useful to investors in evaluating our performance because such measures are commonly used financial metrics for measuring and comparing the operating performance of companies in our industry. We believe that the disclosure of Adjusted EBITDA offers additional financial metrics that, when coupled with the GAAP results and the reconciliation to GAAP results, provide a more complete understanding of our results of operations and the factors and trends affecting our business.

Adjusted EBITDA should not be considered as an alternative to net income (loss), as an indicator of our performance, as an alternative to net cash provided by operating activities, as a measure of liquidity, or as an alternative to any other measure prescribed by GAAP. There are limitations to using non-GAAP measures such as Adjusted EBITDA, although we believe that Adjusted EBITDA may make an evaluation of our operating performance more consistent because such measures remove items that do not reflect our core operations:

- (i) other companies in our industry may define Adjusted EBITDA differently than we do and, as a result, such measures may not be comparable to similarly titled measures used by other companies in our industry; and
- (ii) such measures exclude financial information that some may consider important in evaluating our performance.

We compensate for these limitations by providing disclosure of the differences between our EBITDA calculations and GAAP results, including providing a reconciliation of GAAP results to Adjusted EBITDA, to enable investors to perform their own analysis of our operating results.

Because of these limitations, the Adjusted EBITDA calculation should not be considered as a measure of the income generated by our business or discretionary cash available to us to invest in the growth of our business. Our management compensates for these limitations by relying primarily on our GAAP results and using Adjusted EBITDA as a supplemental financial metric for evaluation of our operating performance. See our consolidated statements of operations and consolidated statements of cash flows in our consolidated financial statements included elsewhere in this interim report.

## Results of Operations

### Three Month Period Ended March 31, 2011 as Compared to the Three Month Period Ended March 31, 2010

#### Net Sales

The following table compares net sales by reporting segment for each of the periods presented:

	Three Months Ended March 31,					
	2011	Percentage of Total	2010	Percentage of Total	Increase (Decrease)	Percentage Change
	(dollars in millions)					
Firearms	\$94.9	53.9%	\$94.7	54.4%	\$0.2	0.2%
Ammunition	73.5	41.7	74.9	43.0	(1.4)	(1.9)
All Other	7.7	4.4	4.6	2.6	3.1	67.4
Total	\$176.1	100.0%	\$174.2	100.0%	\$1.9	1.1%

#### Firearms

Net sales for the three months ended March 31, 2011 were \$94.9 million, an increase of \$0.2 million, or 0.2%, as compared to the three months ended March 31, 2010, primarily due to increased shotgun and handgun sales of \$5.6 million and increased sales of other firearms of \$0.8 million. These increases were partially offset by decreased sales of centerfire rifles of \$4.4 million, primarily due to reduced sales demand for modern sporting products, and decreased sales of rimfire rifles of \$1.8 million as compared to the prior-year period.

#### Ammunition

Net sales for the three months ended March 31, 2011 were \$73.5 million, a decrease of \$1.4 million, or 1.9%, as compared to the three months ended March 31, 2010, primarily due to decreased sales of components and other products of \$2.5 million and decreased sales of rimfire ammunition of \$1.6 million. These decreases were partially offset by increased sales of shotshell ammunition of \$1.4 million and increased sales of centerfire ammunition of \$1.4 million.

#### All Other

Net sales were \$7.7 million in all other businesses for the three months ended March 31, 2011, an increase of \$3.1 million as compared to the prior year period due to higher sales volumes in our accessories businesses as well as the impact of the May 2010 formation of our apparel business joint venture.

#### Cost of Goods Sold and Gross Profit

The Company's cost of goods sold includes all costs of material, labor, and overhead associated with product manufacturing, except for transfer costs from our plants to our distribution center which are included in selling,

general, and administrative expense. The transfer costs totaled \$0.2 million and \$0.3 million for the three months ended March 31, 2011 and 2010, respectively. Accordingly, our gross margins may not be comparable to those of other entities. The table below compares cost of goods sold and gross profit by reporting segment for each of the periods presented:

<b>Three Months Ended March 31,</b>						
<b>2011</b>	<b>Percentage of Net Sales</b>	<b>2010</b>	<b>Percentage of Net Sales</b>	<b>Increase (Decrease)</b>	<b>Percentage Change</b>	
<b>(dollars in millions)</b>						
<b>Cost of Goods Sold</b>						
Firearms	\$73.4	77.3%	\$64.0	67.6%	\$9.4	14.7%
Ammunition	54.2	73.7	48.1	64.2	6.1	12.7
All Other	4.2	54.5	3.1	67.4	1.1	35.5
Total	<u>\$131.8</u>	<u>74.8%</u>	<u>\$115.2</u>	<u>66.1%</u>	<u>\$16.6</u>	<u>14.4%</u>
<b>Gross Profit</b>						
Firearms	\$21.5	22.7%	\$30.7	32.4%	\$(9.2)	(30.0)%
Ammunition	19.3	26.3	26.8	35.8	(7.5)	(28.0)
All Other	3.5	45.5	1.5	32.6	2.0	133.3
Total	<u>\$44.3</u>	<u>25.2%</u>	<u>\$59.0</u>	<u>33.9%</u>	<u>\$(14.7)</u>	<u>(24.9)%</u>

#### *Firearms*

Gross profit for the three months ended March 31, 2011 was \$21.5 million, a decrease of \$9.2 million, or 30.0%, as compared to the prior-year period. Gross margin was 22.7% for the three months ended March 31, 2011 and 32.4% for the three months ended March 31, 2010. The decrease in gross profit was primarily due to approximately \$10.0 million in higher material costs as well as higher other costs associated with transitioning and restructuring activities that did not exist in the prior year, unfavorable pricing in certain product lines of \$2.8 million and higher pension costs, partially offset by lower consumer discounts.

#### *Ammunition*

Gross profit for the three months ended March 31, 2011 was \$19.3 million, a decrease of \$7.5 million, or 28.0%, as compared to the prior-year period. Gross margin was 26.3% for the three months ended March 31, 2011 and 35.8% for the three months ended March 31, 2010. The decrease in gross profit was primarily related to higher material and other costs of \$2.3 million, lower hedging gains of \$3.2 million resulting from higher acquisition costs of contracts and higher strike prices, as well as unfavorable pricing of \$1.1 million in certain product lines, higher pension costs and increased consumer discounts.

#### *All Other*

Gross profit for the three months ended March 31, 2011 was \$3.5 million, an increase of \$2.0 million, or 133.3%, as compared to the prior-year period and was primarily related to increased sales demand in our higher margin accessories and apparel businesses.

### Operating Expenses

Operating expenses consist of selling, general and administrative expenses, research and development expenses and other (income) expenses. The following table sets forth certain information regarding operating expenses for the three months ended March 31, 2011 and 2010:

	<b>Three Months Ended March 31,</b>			
	<b>2011</b>	<b>2010</b>	<b>Increase (Decrease)</b>	<b>Percentage Change</b>
	(dollars in millions)			
Selling, general and administrative expenses	\$39.0	\$35.8	\$3.2	8.9%
Research and development expenses	2.6	3.8	(1.2)	(31.6)
Impairment Charges	-	0.4	(0.4)	(100.0)
Other (income) expense	1.9	2.3	(0.4)	(17.4)
<b>Total</b>	<b>\$43.5</b>	<b>\$42.3</b>	<b>\$1.2</b>	<b>2.8%</b>

\*Not Meaningful

Total operating expenses for the three months ended March 31, 2011 were \$43.5 million, an increase of \$1.2 million, or 2.8%, as compared to the prior-year period. Selling, general and administrative expenses increased \$3.2 million, or 8.9%, primarily due to an increase in professional services expense of \$3.7 million, an increase in salaries and benefits of \$1.7 million resulting from severance accruals, partially offset by lower commission expense of \$1.4 million and reduced incentive compensation expense of \$0.7 million. Research and development expenses decreased \$1.2 million, or 31.6%, as compared to the prior-year period, primarily due to timing of prototype work. Other expense decreased \$0.4 million as compared to the prior-year period, primarily due to decreased amortization on definite-lived intangible assets of \$0.6 million, partially offset by an increase in losses on disposal of assets of \$0.3 million.

### Adjusted EBITDA

The following tables compare Adjusted EBITDA by reporting segment for each of the periods presented:

	<b>Unaudited</b>			
	<b>Three Months Ended March 31,</b>			
	<b>2011</b>	<b>2010</b>	<b>Increase (Decrease)</b>	<b>Percentage Change</b>
	(dollars in millions)			
<b>Adjusted EBITDA</b>				
Firearms	\$ 7.4	\$ 13.1	\$ (5.7)	(43.5)%
Ammunition	14.2	18.4	(4.2)	(22.8)
All Other	1.5	(0.4)	1.9	475.0
Other Reconciling Items	(1.7)	(1.4)	(0.3)	(21.4)
<b>Total</b>	<b>\$ 21.4</b>	<b>\$ 29.7</b>	<b>\$ (8.3)</b>	<b>(27.9)%</b>

### Firearms

Adjusted EBITDA in our firearms segment decreased \$5.7 million, or 43.5%, for the three months ended March 31, 2011, primarily due to higher material and other costs and unfavorable pricing on certain product lines.

### *Ammunition*

Adjusted EBITDA in our ammunition segment decreased \$4.2 million, or 22.8%, for the three months ended March 31, 2011, primarily due to higher material and other costs and unfavorable pricing in certain product lines.

### *All Other*

Adjusted EBITDA in all other businesses increased \$1.9 million for the three months ended March 31, 2011, primarily due to the favorable gross profit impact of \$2.0 million, primarily due to higher sales volumes in our various accessories and apparel businesses.

### *Changes in Reconciling Items:*

The following table illustrates the calculation of Adjusted EBITDA by reconciling Net Income to Adjusted EBITDA:

	<b>Unaudited</b>			
	<b>Three Months Ended 31,</b>			
	<b>2011</b>	<b>2010</b>	<b>Increase (Decrease)</b>	<b>Percentage Change</b>
	<b>(dollars in millions)</b>			
Net Income (Loss) Attributable to Controlling Interest	\$ (9.4)	\$ 5.7	\$ (15.1)	(264.9)%
Adjustments:				
Equity in losses of unconsolidated joint venture	-	0.1	(0.1)	(100.0)
Depreciation	4.1	4.7	(0.6)	(12.8)
Interest	15.4	8.0	7.4	92.5
Income tax expense	(5.1)	3.0	(8.1)	(270.0)
Amortization of Intangibles	1.7	2.3	(0.6)	(26.1)
Other non-cash charges	2.8	2.1	0.7	33.3
Impairment Charges	-	0.4	(0.4)	(100.0)
Nonrecurring charges	<u>11.9</u>	<u>3.4</u>	<u>8.5</u>	<u>250.0</u>
Adjusted EBITDA	<u>\$ 21.4</u>	<u>\$ 29.7</u>	<u>\$ (8.3)</u>	<u>(27.9)%</u>

Other non-cash charges increased \$0.7 million for the three months ended March 31, 2011, primarily due to \$0.4 million in higher retiree benefit expenses and \$0.3 million in higher losses on disposal of assets. Other non-cash charges for the three months ended March 31, 2011, consisted of \$1.8 million of retiree benefit expenses, \$0.2 million in stock compensation expense, \$0.4 million related to losses on disposal of assets and \$0.4 million in other non-cash addbacks.

Nonrecurring charges increased \$8.5 million for the three months ended March 31, 2011, primarily due to \$10.6 million in higher restructuring expenses, partially offset by \$0.9 million in lower purchase accounting adjustments, and \$1.1 million in lower other nonrecurring addbacks. Nonrecurring charges for the three months ended March 31, 2011, consisted primarily of \$11.2 million in restructuring and integration charges, \$0.3 million for the military products division ramp up costs, and \$0.4 million in bank fees. Restructuring and integration charges include costs of factory and office integration, equipment transportation expenses, consulting fees, employee severance and other employee inducements.

### *Interest Expense*

Interest expense was \$15.4 million and \$8.0 million for the three months ended March 31, 2011 and 2010, respectively. The \$7.4 million increase in interest expense over the prior year period was primarily due to \$6.8

million of interest expense related to the PIK Notes issued in April 2010, an increase of \$0.4 million related to amortization of debt acquisition costs and a \$0.1 million increase in amortization of bond discount, net of bond premium. There was no interest expense associated with the ABL Revolver due to no borrowings.

### ***Income Tax Provision***

Our effective tax rate on continuing operations for the three months ended March 31, 2011 and 2010 was 35.2% and 34.5%, respectively. The difference between the actual effective tax rate and the federal statutory rate of 35% is principally due to state income taxes, permanent differences, and utilization of available tax credits as of March 31, 2011 and 2010.

We are subject to ongoing audits by federal and various state tax authorities. Depending on the outcome of these audits, we may be required to pay additional taxes. However, we do not believe that any additional taxes and related interest or penalties would have a material impact on our financial position, results of operations, or cash flows.

### **Liquidity and Capital Resources**

#### ***Cash Flows and Working Capital***

Net cash used in operating activities was \$34.6 million for the three months ended March 31, 2011 compared to net cash used in operating activities of \$32.2 million for the three months ended March 31, 2010. The significant changes comprising the \$2.4 million increase in net cash used in operating activities for three months ended March 31, 2011 compared to the prior-year period resulted primarily from:

- the recognition of a net loss of \$9.5 million for the three months ended March 31, 2011 compared to net income of \$5.6 million for the three months ended March 31, 2010 or a change of \$15.1 million;
- accounts receivable increasing \$34.1 million over the three months ended March 31, 2011 compared to an increase of \$22.5 million over the three months ended March 31, 2010. The Company has begun selectively increasing certain sales terms, thereby increasing our accounts receivable balance; offset by
- inventory increasing by \$6.4 million over the three months ended March 31, 2011 compared to an increase of \$20.5 million over the three months ended March 31, 2010. The Company has undertaken efforts to streamline its production process and manage its inventory levels post surge, which has led to lower inventory levels at March 31, 2011 compared to levels at March 31, 2010; and
- other liabilities decreasing by \$9.8 million over three months ended March 31, 2011 compared to a decrease of \$25.0 million over the three months ended March 31, 2010, primarily due to disbursements for incentive compensation and accrued interest. Incentive compensation disbursements of \$13.2 million were made during the three months ended March 31, 2010 that did not recur in the three months ended March 31, 2011. Accruals for interest at March 31, 2011 were \$6.8 million higher than those at March 31, 2010 resulting from the PIK Notes issuance in April 2010.

Net cash used in investing activities of \$2.9 million for the three months ended March 31, 2011 was related to the purchase of property, plant and equipment of \$3.3 million, offset by \$0.4 million in proceeds from the sale of property, plant and equipment. Net cash used in investing activities of \$5.8 million for the three months ended March 31, 2010 was related to the purchase of property, plant and equipment.

Net cash provided by financing activities of \$2.3 million for the three months ended March 31, 2011 was related to an increase in the book overdraft of \$3.5 million, partially offset by \$1.2 million in payments on certain of our outstanding indebtedness and capital leases. Net cash provided by financing activities of \$2.6 million for the three months ended March 31, 2010 was related to an increase in the book overdraft of \$3.0 million, partially offset by \$0.2 million in payments on certain of our outstanding indebtedness and \$0.2 million in payments for debt issuance costs.

## *Sources and Uses of Liquidity*

We generally expect to fund expenditures for operations, administrative expenses, capital expenditures, and debt service obligations with internally generated funds from operations, and satisfy working capital needs from time to time with borrowings under our revolving credit facility. We believe that we will be able to meet our debt service obligations and fund our short-term and long-term operating requirements in the future with cash flow from operations and borrowings under the ABL Revolver, although no assurance can be given in this regard. We continue to focus on working capital management by monitoring key metrics associated with inventory, accounts receivable and accounts payable while recognizing that changes to our sales volumes and timing can impact our working capital strategies.

Rather than issue stock, we have typically used debt financing as a means of raising capital. We use our debt financing to meet noncurrent obligations or lower our cost of capital. In 2009, we issued \$275.0 million of 10.25% Senior Secured Notes due 2015 to refinance our existing long-term debt and contributed toward our pension plan assets in order to reduce future obligations for our defined pension-benefit pension plan. In 2010, we issued the PIK Notes and used net proceeds to redeem \$220.5 million of our preferred stock during 2010.

In addition to the Company's cash balances, we can also borrow an additional \$105.7 million (including the minimum availability condition) under the ABL Revolver and \$6.3 million from outstanding standby letters of credit. Since entering into the ABL Revolver credit facility in July 2009, we have maintained minimal outstanding balances.

Based on these factors and the recent refinancing and issuance of debt, we believe our liquidity position is adequate enough to meet our financial commitments and manage our business.

Our PIK Notes contain a provision that requires us to pay an additional 200 basis points of interest in cash, to be added to our accrued interest over the next proceeding fiscal quarter, if at the end of any fiscal quarter our trailing 12 months ("LTM") Adjusted EBITDA (as defined in the PIK Notes indenture) falls below \$115.0 million. Based on our LTM Adjusted EBITDA of \$109.3 million as of March 31, 2011, we will need to accrue an additional 200 basis points of interest in the third quarter of 2011.

At March 31, 2011, we were in compliance with all financial covenants.

## *Debt*

As of March 31, 2011, we had outstanding indebtedness of approximately \$507.5 million, which consisted of the following:

- \$275.2 million of outstanding 10.25% Senior Secured Notes due 2015;
- \$227.5 million of outstanding 11.25%/11.75% Senior PIK Notes due 2015;
- \$2.4 million of unsecured, fixed interest financing for insurance premiums;
- \$1.5 million of outstanding notes issued by Mountain Khakis which we assumed as part of the Mountain Khakis Acquisition; and
- \$0.9 million of capital lease obligations.

As of March 31, 2011, there was no outstanding borrowing under the ABL Revolver.

## *Capital and Operating Leases and Other Long-Term Obligations*

We maintain capital leases mainly for computer equipment. We have several operating leases, including a lease for our Memphis warehouse that expires in June 2016, our Madison annex office that expires in August 2014, and leases for several of our manufacturing facilities that expire on various dates through 2015. We also maintain

contracts including, among other things, a services contract with our third party warehouse provider. We also have various pension plan obligations, although we do not expect substantial future contributions at this time.

### ***Capital Expenditures***

Gross capital expenditures for the three months ended March 31, 2011 and 2010 were \$3.3 million and \$5.8 million, respectively, consisting primarily of capital expenditures both for new equipment related to the manufacture of firearms and ammunition, as well as capital maintenance of existing facilities. We expect total capital expenditures for 2011 to be in the range of \$20.0 million to \$25.0 million, of which approximately \$9.0 million is expected to be related to capital maintenance projects and the remainder related to capital expenditures for new assets and site improvements related to our restructuring activities.

### ***Off-Balance Sheet Arrangements***

Off balance sheet arrangements consist of our obligations with respect to standby letters of credit.

### **Critical Accounting Policies and Estimates**

Our discussion and analysis of our financial condition, results of operations, and cash flows are based upon our unaudited interim and audited annual consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to inventories, supplies, accounts receivable, warranties, long-lived assets, product liability, revenue recognition (inclusive of cash discounts, rebates, and sales returns), advertising and promotional costs, self-insurance, pension and post-retirement benefits, deferred tax assets, and goodwill. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. As noted below, in some cases, our estimates are also based in part with the assistance of independent advisors. Actual results may differ from these estimates under different assumptions or conditions.

Management has addressed and reviewed our critical accounting policies and considers them appropriate. We believe the following critical policies utilize significant judgments and estimates used in the preparation of our consolidated financial statements:

#### ***Revenue Recognition***

Sales, net of an estimate for discounts, returns and allowances, and related cost of sales are recorded at which time risk of loss and title transfer to the customer. We continually evaluate our sales terms against criteria outlined in SEC Staff Accounting Bulletin 104, *Revenue Recognition*. We follow the industry practice of selling a limited amount of select firearms pursuant to a “dating” plan, allowing the customer to purchase these products commencing in December (the start of our dating plan year) and to pay for them on extended terms. Historically, use of the dating plan has had the effect of shifting some firearms sales from the second and third quarters to the first and fourth quarters. As a competitive measure, we offer extended terms on select ammunition purchases. However, use of the dating plans also results in deferral of collection of accounts receivable until the latter part of the year. Customers do not have the right to return unsold product. Management uses historical trend information as well as other economic data to estimate future discounts, returns, rebates and allowances.

#### ***Allowance for Doubtful Accounts***

We maintain an allowance for doubtful receivables for estimated losses resulting from the inability of our trade customers to make required payments. We provide an allowance for specific customer accounts where collection is doubtful and also provide an allowance for customer deductions based on historical collection and write-off experience. Additional allowances would be required if the financial conditions of our customers deteriorated.

### *Inventories*

Our inventories are valued at the lower of cost or market. We evaluate the quantities of inventory held against past and future demand and market conditions to determine excess or slow moving inventory. For those product classes of inventory identified, we estimate their market value based on current and projected selling prices. If the projected market value is less than cost, we provide an allowance to reflect the lower value of that inventory. This methodology recognizes projected inventory losses at the time such losses are evident rather than at the time goods are actually sold.

Following our acquisition of Marlin in January 2008, we accounted for Marlin's inventory under the LIFO method. In 2010, we announced plans to close the North Haven, Connecticut facility that manufactures Marlin products and combine that production with other Remington facilities. Since production of Marlin firearms are being transferred to our other manufacturing facilities that currently use the FIFO method, we believe using separate inventory valuation methods for components, parts, and processes of otherwise homogenous inventory was unnecessary. Therefore, in December 2010, the accounting policy was changed to value our entire inventory under the FIFO method. All periods presented have been retroactively adjusted on a FIFO basis in accordance with FASB ASC 250 "Accounting Changes". If we had not changed our method of accounting for a portion of Marlin's inventory from LIFO to FIFO, Operating Income and Net Income Attributable to Controlling Interests for the three months ended March 31, 2010 would have been \$0.1 lower than reported. On a per share basis, basic and diluted loss per share would have remained unchanged. Inventories would have been \$1.2 higher than what was reported and Deferred Tax Assets and Accumulated Deficit would have been \$0.5 and \$0.7, respectively, lower than what is reported at March 31, 2010.

### *Property, Plant and Equipment*

Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is determined on a straight-line basis over the estimated useful lives of the individual asset by major asset class as follows:

Buildings	20 to 43 years
Building and leasehold improvements	1 to 15 years
Machinery and equipment	7 to 15 years
Furniture and fixtures	7 to 10 years
Trailers and automotive equipment	3 to 5 years
Computer equipment	1 to 3 years

In accordance with FASB ASC 360 "Property, Plant, and Equipment", management assesses property, plant and equipment for impairment whenever facts and circumstances indicate that the carrying amount may not be fully recoverable. Maintenance and repairs are charged to operations; replacements and betterments are capitalized. Computer hardware and software, lighting and postage equipment under capital leases are amortized over the term of the lease. The cost and related accumulated depreciation applicable to assets sold or retired are removed from the accounts and the gain or loss on disposition is recognized in operations, included in the other income and expenses. Interest is capitalized in connection with the construction of major projects. The capitalized interest is recorded as part of the asset to which it relates and is amortized over the asset's useful life.

### *Goodwill, Goodwill Impairment and Intangible Assets*

We adopted the provisions of FASB ASC 350 "Intangibles-Goodwill and Other", for goodwill and intangible assets pursuant to FASB ASC 350. As of October 1 each year, we test for impairment of goodwill according to a two-step approach. In the first step, we estimate the fair values of our reporting units using a combination of the present value of future cash flows approach, market approach and a transactional approach, all equally weighted, subject to a comparison for reasonableness to our market capitalization at the date of valuation. In addition, goodwill of a reporting unit is tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value. For other intangible assets, the impairment test consists of a comparison of the fair value of the intangible assets to their respective carrying amount.

### *Reserves for Product Liability*

We provide for estimated defense and settlement costs related to product liabilities when it becomes probable that a liability has been incurred and reasonable estimates of such costs are available. Estimates for accruals for product liability matters are based on historical patterns of the number of occurrences, costs incurred and a range of potential outcomes. We also utilize the assistance of independent advisors to assist in analyzing the adequacy of such reserves. Due to the inherently unpredictable nature of litigation, actual results will likely differ from estimates and those differences could be material.

### *Employee Benefit Plans*

We have defined benefit plans and post-retirement benefits plans that cover certain of our salaried and hourly paid employees. As a result of amendments to our defined benefit plans, future accrued benefits for all employees were frozen as of January 1, 2008. As a result of amendments to our post-retirement benefit plans, post-retirement benefits were discontinued for retirements effective on or after January 1, 2011. Retirees through December 31, 2010 remain eligible for the post-retirement benefits. We derive pension benefit expense from an actuarial calculation based on the defined benefit plans' provisions and management's assumptions regarding discount rate and expected long-term rate of return on assets. Management determines the expected long-term rate of return on plan assets based upon historical actual asset returns and the expectations of asset returns over the expected period to fund participant benefits based on the current investment mix of our plans. Management sets the discount rate based on the yield of high quality fixed income investments expected to be available in the future when cash flows are paid. In addition, management also consults with independent actuaries in determining these assumptions.

### *Reserves for Workers' Compensation Liability*

We provide for estimated medical and indemnity compensation costs related to workers' compensation liabilities when it becomes probable that a liability has been incurred and reasonable estimates of such costs are available. Estimates for accruals for workers compensation liability matters are based on historical patterns of the number of occurrences, costs incurred and a range of potential outcomes. We also utilize the assistance of independent advisors to assist in analyzing the adequacy of such reserves.

### *Income Taxes*

For interim periods, we account for income taxes in accordance with ASC 740-270, using an estimated annual effective tax rate to determine income tax expense in the quarterly financial statements. Additionally, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to be applied to taxable income in the years in which those temporary differences are expected to be recovered or settled. A valuation allowance is recorded when it is more likely than not that the deferred tax asset will not be recognized. We file our income taxes in a consolidated tax return. Current and deferred tax expense is allocated to the members based on an adjusted separate return methodology. Our continuing practice is to recognize interest and/or penalties related to income tax matters in income tax expense.

### *Fair Value Measurements*

We adopted FASB ASC 820 "Fair Value Measurements and Disclosures" and amendments to FASB ASC 825 "Recognition of the Fair Value Option for Financial Instruments" on January 1, 2008. FASB ASC 820 (1) creates a single definition of fair value, (2) establishes a framework for measuring fair value, and (3) expands disclosure requirements about items measured at fair value. FASB ASC 820 applies both to items recognized and reported at fair value in the financial statements and items disclosed at fair value in the notes to the financial statements. FASB ASC 820 does not change existing accounting rules governing what can or what must be recognized and reported at fair value in the financial statements, or disclosed at fair value in the notes to the financial statements. Additionally, FASB ASC 820 does not eliminate practicability exceptions that exist in accounting pronouncements amended by FASB ASC 820 when measuring fair value. As a result, we will not be required to recognize any new assets or liabilities at fair value.

Prior to FASB ASC 820, certain measurements of fair value were based on the price that would be paid to acquire an asset, or received to assume a liability (an entry price). FASB ASC 820 clarifies the definition of fair value as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date (that is, an exit price). The exit price is based on the amount that the holder of the asset or liability would receive or need to pay in an actual transaction (or in a hypothetical transaction if an actual transaction does not exist) at the measurement date. In some circumstances, the entry and exit price may be the same; however, they are conceptually different.

Fair value is generally determined based on quoted market prices in active markets for identical assets or liabilities. If quoted market prices are not available, we use valuation techniques that place greater reliance on observable inputs and less reliance on unobservable inputs. In measuring fair value, we may make adjustments for risks and uncertainties, if a market participant would include such an adjustment in its pricing.

FASB ASC 820 establishes a fair value hierarchy that distinguishes between assumptions based on market data (observable inputs) and our assumptions (unobservable inputs). Determining where an asset or liability falls within that hierarchy depends on the lowest level input that is significant to the fair value measurement as a whole. An adjustment to the pricing method used within either level 1 or level 2 inputs could generate a fair value measurement that effectively falls in a lower level in the hierarchy. The hierarchy consists of three broad levels as follows:

Level 1 — Quoted market prices in active markets for identical assets or liabilities;

Level 2 — Observable inputs other than quoted prices within Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data; and

Level 3 — Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. These include certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs:

	<b>Fair value measurements at March 31, 2011 using:</b>			
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets:</b>				
Commodity Contract Derivatives	Not applicable	\$ 3.1 million	Not applicable	\$ 3.1 million
Life Insurance Policies	Not applicable	\$ 0.1 million	Not applicable	\$ 0.1 million

As shown above, commodity contract derivatives valued by using quoted prices are classified within Level 2 of the fair value hierarchy. Marlin life insurance policies valued by using cash surrender values, net of related policy loans, are classified within Level 2 of the fair value hierarchy.

The determination of where an asset or liability falls in the hierarchy requires significant judgment. We evaluate our hierarchy disclosures each quarter based on various factors, and it is possible that an asset or liability may be classified differently from quarter to quarter. However, we expect that changes in classifications between different levels will be rare.

### **Recent Accounting Pronouncements**

See Note 16 under “Item 1 – Financial Statements (Unaudited)” for disclosure of recent accounting pronouncements.

### **Environmental Matters**

Our operations are subject to a variety of federal, state and local environmental laws and regulations which govern, among other things, the discharge of hazardous materials into the air and water, handling, treatment, storage and disposal of such materials, as well as remediation of contaminated soil and groundwater. We have in place

programs that monitor compliance with these requirements and believe our operations are in material compliance with them. In the normal course of our manufacturing operations, we are subject to occasional governmental proceedings and orders pertaining to waste disposal, air emissions and water discharges into the environment. We believe that we are in compliance with applicable environmental regulations in all material respects, and that the outcome of any such proceedings and orders will not have a material adverse effect on our business.

Under the terms of a legacy asset purchase agreement from 1993 (“Purchase Agreement”) with E.I. DuPont Nemours & Company (“DuPont”) relating to the Remington business (“Asset Purchase”), DuPont agreed to retain responsibility for certain pre-closing environmental liabilities. Remington also entered into an agreement with DuPont with respect to cooperation and responsibility for specified environmental matters. There are various pending proceedings associated with environmental liability naming us for which DuPont and its affiliates have accepted liability. Our obligations in these cases are not expected to be material.

Based on information known to us, we do not expect current environmental regulations or environmental proceedings and claims to have a material adverse effect on our results of operations, financial condition or cash flows. However, it is not possible to predict with certainty the impact of future environmental compliance requirements or of the cost of resolution of any future environmental proceedings and claims, in part because the scope of the remedies that may be required is not certain, liability under some federal environmental laws is under certain circumstances joint and several in nature, and environmental laws and regulations are subject to modification and changes in interpretation. There can be no assurance that environmental regulation will not become more burdensome in the future or that unknown conditions will not be discovered and that any such development would not have a material adverse effect on our business. We do not anticipate incurring any material capital expenditures for environmental control facilities for 2011.

Marlin is conducting remediation activities at a former facility in New Haven, Connecticut. Costs for remediation are at not expected to be material.

## **Regulatory Developments**

The manufacture, sale, purchase, possession and use of firearms are subject to extensive federal, state and local governmental regulations. The primary federal laws are the National Firearms Act of 1934 (“NFA”), the Gun Control Act of 1968 (“GCA”), the Arms Export Control Act of 1976 (“AECA”) and the Firearms and Ammunition Excise Tax (“FAET”), which have been amended from time to time. The NFA, GCA and imports under the AECA are administered and enforced by the Bureau of Alcohol, Tobacco, Firearms and Explosives through the Department of Justice; exports under the AECA are administered and enforced by the Directorate of Defense Trade Controls through the Department of State and by the Bureau of Industry and Security through the Department of Commerce; and the FAET is administered and enforced by the Alcohol and Tobacco Tax and Trade Bureau through the Department of Treasury. We maintain valid federal licenses and registrations at our locations as required by these agencies for the Company to import, manufacture and sell firearms and ammunition. The NFA places various restrictions on certain firearms defined in that regulation including fully automatic firearms, short barreled rifles, short barreled shotguns, silencers and destructive devices. We do manufacture or import limited products regulated under the NFA primarily for official government and law enforcement end users. The GCA places certain restrictions on the interstate sale of firearms, among other things. The AECA requires approved licenses to be in place prior to the import or export of certain firearms, ammunition and explosives. The FAET imposes a federal tax on the sale of or use by the manufacturer, producer or importer of firearms and ammunition. There is no assurance that the administrative branches responsible for approving import and export licenses or transfers of NFA firearms or other firearms to our customers will do so in all cases, and failure to obtain such approvals could adversely affect our business. In addition changes in the tax laws or rates could adversely affect our business.

In September 2004, the United States Congress declined to renew the Federal Assault Weapons Ban of 1994 (“AWB”) which generally prohibited the manufacture of certain firearms defined under that statute as “assault weapons” as well as the sale or possession of “assault weapons” except for those that, prior to the law’s enactment, were legally in the owner’s possession. Various states and local jurisdictions have adopted their own version of the AWB and some of those apply to Bushmaster, DPMS and certain Remington sporting firearms products. We cannot

guarantee that an “assault weapons” ban similar to the AWB, or another version thereof, will not be re-enacted. Legislation of this type, if enacted, could have a material adverse effect on our business.

At the federal level, bills have been introduced in Congress to establish, and to consider the feasibility of establishing, a nationwide database recording so-called “ballistic images” of ammunition fired from new firearms. Should such a mandatory database be established, the cost to the Company and its customers could be significant, depending on the type of firearms and ballistic information included in the database. Other bills have been introduced in Congress in the past several years that would restrict or prohibit the manufacture, transfer, importation or sale of certain calibers of handgun ammunition, impose a tax and import controls on bullets designed to penetrate bullet-proof vests, impose a special occupational tax and registration requirements on manufacturers of handgun ammunition, and increase the tax on handgun ammunition in certain calibers. In addition to federal requirements, state and local laws and regulations may place additional restrictions on firearms and ammunition manufacture, sale, purchase, possession and use. For example, two states have established regulations requiring “ballistic imaging” registries of ammunition fired from new handguns; one has established regulations requiring ammunition “microstamping” capabilities for all new introductions of handgun models to be transferred for sale into that state; several others ban the sale, possession and use of firearms altogether; and several others require firearms to be sold with internal or external locking mechanisms. At least four states have current bills proposing requirements for “bullet serialization” for ammunition or “microstamping” capabilities for certain firearms. Some of these bills would apply to ammunition and firearms of the kind we produce. Generally, there are numerous other bills proposed at both the state and local levels that could restrict or otherwise prohibit the manufacture, sale, purchase, possession or use of firearms and ammunition. In summary, there can be no assurance that the regulation of firearms and ammunition will not become more restrictive in the future, and more restrictive legislation could have a material adverse effect on the business of the Company.

Some states and other governmental entities have recently enacted, and others are considering, legislation restricting or prohibiting the ownership, use or sale of certain categories of firearms and/or ammunition. Although numerous jurisdictions presently have mandatory waiting periods for the sale of handguns (and some for the sale of long guns as well), there are currently few restrictive state or municipal regulations applicable to handgun ammunition. Our firearms are covered under several recently enacted state regulations requiring guns to be sold with internal or external locking mechanisms. Some states are considering mandating certain design features on safety grounds, most of which would be applicable only to handguns. We believe that hunter safety issues may affect sales of firearms, ammunition and other shooting-related products. There can be no assurance that the regulation of firearms and ammunition will not become more restrictive in the future, and more restrictive legislation in this area could have a material adverse effect on the business of the Company.

We believe that existing federal and state regulation regarding firearms and ammunition has not had a material adverse effect on our sales of these products to date. However, there can be no assurance that federal, state, local or foreign regulation of firearms and/or ammunition will not become more restrictive in the future and that any such development would not have a material adverse effect on our business either directly or by placing additional burdens on those who distribute and sell our products or those consumers who purchase our products.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to market risk in the normal course of our business operations due to our purchases of certain commodities and our ongoing investing and financing activities. The risk of loss can be assessed from the perspective of adverse changes in fair values, cash flows and future earnings. We have established policies and procedures governing our management of market risks and the use of financial instruments to manage exposure to such risks.

Certain of our financial instruments are subject to interest rate risk. As of March 31, 2011 and 2010, we had long-term borrowings of \$504.8 million and \$275.8 million, respectively, excluding \$2.7 million and \$0.7 million for the three months ended March 31, 2011 and 2010, respectively, classified as short-term debt and the current portion of long-term debt. None of our outstanding borrowings for the three months ended March 31, 2011 and 2010 were issued at variable rates. However, interest on borrowings under our ABL Revolver is measured using LIBOR and Alternate Base Rate interest rates. Assuming no changes in the monthly average variable-rate debt levels of \$1.2 million and \$34.7 million for the twelve months ended March 31, 2011 and 2010, respectively, we estimate that a hypothetical change of 100 basis points in the LIBOR and Alternate Base Rate interest rates would impact interest expense at March 31, 2011 and 2010 by less than \$0.1 million and \$0.3 million, respectively, on an annualized pretax basis.

We purchase copper and lead options contracts to hedge against price fluctuations of anticipated commodity purchases. Lead and copper prices have experienced significant volatility since 2004 and have increased during the past year primarily due to increased demand (including increased demand from India and China).

The amounts of premiums paid for commodity contracts outstanding at March 31, 2011 were \$2.8 million, which was \$1.1 million lower than the same date in 2010. At March 31, 2011 and 2010, the market value of our outstanding contracts relating to firm commitments and anticipated purchases up to eight months from both of the respective dates was \$3.1 million and \$4.9 million, respectively, as determined with the assistance of the Company's counterparty. Assuming a hypothetical 10% increase in lead and copper commodity prices which are currently hedged at March 31, 2011 and 2010, we would experience an approximate \$3.6 million and \$1.8 million, respectively, increase in our cost of related inventory purchased on an annualized pretax basis, which would be partially offset by an approximate \$3.4 million and \$2.7 million, respectively, increase in the value of related hedging instruments.

We also purchase steel supplies for use in the manufacture of certain firearms, ammunition, and accessory products. Assuming a hypothetical 10% increase in steel prices at March 31, 2011 and 2010, we would experience an approximate \$0.2 million increase in both periods for our cost of related inventory purchased on an annualized pre-tax basis.

We do not believe that we have a material exposure to fluctuations in foreign currencies. We do not hold or issue financial instruments for speculative purposes.

#### **Item 4. Legal Proceedings**

Under the terms of the Purchase Agreement, DuPont and its affiliates retained liability for, and are required to indemnify us against, with respect to Remington:

- liability in excess of our limited financial responsibility for environmental claims and disclosed product liability claims relating to pre-closing occurrences;
- liability for product liability litigation related to discontinued products; and
- certain tax liabilities, and employee and retiree compensation and benefit liabilities and intercompany accounts payable which do not represent trade accounts payable.

These indemnification obligations of DuPont and its affiliates are not subject to any survival period limitation. We have no current information on the extent, if any, to which DuPont and its affiliates have insured these indemnification obligations. Except for certain cases and claims relating to shotguns as described below, and except for all cases and claims relating to products discontinued prior to the Asset Purchase, we generally bear financial responsibility for the costs of product liability cases and claims relating to occurrences after the Asset Purchase and are required to indemnify DuPont and its affiliates against such cases and claims. See “—Certain Indemnities.”

We currently have one patent infringement case relating to our Bushmaster ACR Rifle. In addition, we are voluntarily developing and submitting a stewardship plan for the Maine DEP for certain sites Bushmaster leased for firearms testing. Costs for the stewardship efforts at these sites are not expected to be material.

The main types of legal proceedings to which we are subject include:

- product liability litigation filed by individuals;
- product liability litigation filed by municipalities; and
- environmental litigation.

#### ***Product Related Litigation***

We maintain insurance coverage for product liability claims subject to certain self-insured retentions on a per-occurrence basis for personal injury or property damage with respect to Remington (relating to occurrences arising after the Asset Purchase), Marlin, Bushmaster, DPMS and our other brands and products. We believe that our current product liability insurance coverage for personal injury and property damage is adequate for our needs. Our current product liability insurance policy provides for certain self-insured retention amounts per occurrence. The policy excludes from coverage any pollution-related liability. Based in part on the nature of our products, there can be no assurance that we will be able to obtain adequate product liability insurance coverage upon the expiration of the current policy. Our current product liability insurance policy expires December 1, 2011.

As a result of contractual arrangements, we manage the joint defense of product liability litigation involving Remington brand firearms and our ammunition products for both Remington and DuPont and its affiliates. As of March 31, 2011, approximately 18 individual bodily injury cases and claims were pending relating to firearms and our ammunitions products, primarily alleging defective product design, defective manufacture and/or failure to provide adequate warnings; some of these cases seek punitive as well as compensatory damages. We have previously disposed of a number of other cases involving post-Asset Purchase occurrences involving Remington brand firearms and our ammunition products by settlement. The 18 pending cases and claims involve pre- and post-Asset Purchase occurrences for which we or DuPont bear responsibility under the Purchase Agreement. In addition, we have two class action cases pending relating to breach of warranty claims concerning certain of our firearms products where economic damages are being claimed.

The relief sought in individual cases includes compensatory and, sometimes, punitive damages. Certain of the claims and cases seek unspecified compensatory and/or punitive damages. In others, compensatory damages sought may range from less than \$50,000 to in excess of \$1 million and punitive damages sought may exceed \$1 million.

Of the individual post-Asset Purchase bodily injury cases and claims pending as of March 31, 2011, plaintiffs and claimants seek either compensatory and/or punitive damages in unspecified amounts or in amounts within these general ranges. In our experience, initial demands do not generally bear a reasonable relationship to the facts and circumstances of a particular matter, and in any event, are typically reduced significantly as a case proceeds. We believe that our accruals for product liability cases and claims, as described below, are a better quantitative measure of the cost of product liability cases and claims.

At March 31, 2011, our accrual for product liability and other product related cases and claims was approximately \$16.0 million. The amount of our accrual for these liability cases and claims is based upon estimates developed as follows. We establish reserves for anticipated defense and disposition costs to us of those pending cases and claims for which we are financially responsible. Based on those estimates and an actuarial analysis of actual defense and disposition costs incurred by us with respect to product liability cases and claims in recent years, we determine the estimated defense and disposition costs for unasserted product liability cases and claims. We combine the estimated defense and disposition costs for both pending and unasserted cases and claims to determine the amount of our accrual for product liability and product related cases and claims. It is reasonably possible additional experience could result in further increases or decreases in the period in which such information is made available. We believe that our accruals for losses relating to such cases and claims are adequate. Our accruals for losses relating to product liability and product related cases and claims include accruals for all probable losses the amount of which can be reasonably estimated. Based on the relevant circumstances (including, with respect to Remington-based claims, the current availability of insurance for personal injury and property damage with respect to cases and claims involving occurrences arising after the Asset Purchase, our accruals for the uninsured costs of such cases and claims and DuPont's agreement to be responsible for a portion of certain post-Asset Purchase product liability costs, as well as the type of firearms products that we make), we do not believe with respect to product liability and product related cases and claims that any probable loss exceeding amounts already recognized through our accruals has been incurred.

Because our assumption of financial responsibility for certain Remington product liability cases and claims involving pre-Asset Purchase occurrences was limited to an amount that has now been fully paid, with DuPont and its affiliates retaining liability in excess of that amount and indemnifying us in respect of such liabilities, and because of our accruals with respect to such cases and claims, we believe that Remington product liability cases and claims involving occurrences arising prior to the Asset Purchase are not likely to have a material adverse effect upon our financial condition, results of operations or cash flows, nor do we believe at this time that there is an estimated range of reasonably possible additional losses. Moreover, although it is difficult to forecast the outcome of litigation, we do not believe, in light of relevant circumstances (including with respect to Remington-based claims, the current availability of insurance for personal injury and property damage with respect to cases and claims involving occurrences arising after the Asset Purchase, our accruals for the uninsured costs of such cases and claims and the agreement of DuPont and its affiliates to be responsible for a portion of certain post-Asset Purchase product liability costs, as well as the type of firearms products that we make), that the outcome of all pending product liability cases and claims will be likely to have a material adverse effect upon our financial condition, results of operations or cash flows. Nonetheless, in part because the nature and extent of liability based on the manufacture and/or sale of allegedly defective products (particularly as to firearms and ammunition) is uncertain, there can be no assurance that our resources will be adequate to cover pending and future product liability occurrences, cases or claims, in the aggregate, or that a material adverse effect upon our financial condition, results of operations or cash flows will result therefrom. However, it is reasonably possible that a significant shift in the litigation environment or deterioration in our loss development experience could result in an additional estimated expense of up to \$1.8 million, based on an actuarial analysis. Because of the nature of our products, we anticipate that we will continue to be involved in product liability and product related litigation in the future. Because of the potential nature of injuries relating to firearms and ammunition, certain public perceptions of our products, and recent efforts to expand liability of manufacturers of firearms and ammunition, product liability cases and claims, and insurance costs associated with such cases and claims, may cause us to incur material costs.

### ***Litigation Outlook***

We are involved in lawsuits, claims, investigations and proceedings, including commercial, environmental, trade mark, trade dress and employment matters, which arise in the ordinary course of business. We do not expect that the ultimate costs to resolve these matters will have a material adverse effect on our financial position, results of operations or cash flows.

### ***Certain Indemnities***

As of the closing of the Asset Purchase in December 1993 under the Purchase Agreement, Remington assumed:

- a number of specified liabilities, including certain trade payables and contractual obligations of DuPont and its affiliates;
- limited financial responsibility for specified product liability claims relating to disclosed occurrences arising prior to the Asset Purchase;
- limited financial responsibility for environmental claims relating to the operation of the Remington business prior to the Asset Purchase; and
- liabilities for product liability claims relating to occurrences after the Asset Purchase, except for claims involving products discontinued at the time of closing.

All other liabilities relating to or arising out of the operation of the Remington business prior to the Asset Purchase from DuPont are excluded liabilities (“Excluded Liabilities”), which DuPont and its affiliates retained. DuPont and its affiliates are required to indemnify us in respect of the Excluded Liabilities, which include, among other liabilities:

- liability in excess of our limited financial responsibility for environmental claims and disclosed product liability claims relating to pre-closing occurrences;
- liability for product liability litigation related to discontinued products; and
- certain tax liabilities, and employee and retiree compensation and benefit liabilities and intercompany accounts payable which do not represent trade accounts payable.

DuPont and its affiliates’ overall liability in respect of their representations, covenants and the Excluded Liabilities under the Purchase Agreement, excluding environmental liabilities and product liability matters relating to events occurring prior to the purchase but not disclosed, or relating to discontinued products, is limited to \$324.8 million. With a few exceptions, DuPont and its affiliates’ representations under the Purchase Agreement have expired. We made claims for indemnification involving product liability issues prior to such expiration. See “—Product Related Litigation.” In addition, DuPont and its affiliates agreed in 1996 to indemnify Remington against a portion of certain product liability costs involving various shotguns manufactured prior to 1995 and arising from occurrences on or prior to November 30, 1999. These indemnification obligations of DuPont and its affiliates relating to product liability and environmental matters (subject to a limited exception) are not subject to any survival period limitation, deductible or other dollar threshold or cap. We and DuPont and its affiliates are also party to separate agreements setting forth agreed procedures for the management and disposition of environmental and product liability claims and proceedings relating to the operation or ownership of the Remington business prior to the Asset Purchase, and are currently engaged in the joint defense of certain product liability claims and proceedings. See “—Product Related Litigation.”

Additionally as part of our recent acquisitions, the Company has received customary product liability, environmental, and legal indemnifications.

**EXHIBIT INDEX**

**Form 10-Q for Quarter Ended March 31, 2011**

**Exhibit  
Number**

**Description of Document**

3.1 Certificate of Amendment to Certificate of Incorporation of Freedom Group, Inc.

CERTIFICATE OF AMENDMENT  
TO  
CERTIFICATE OF INCORPORATION  
OF  
FREEDOM GROUP, INC.

Freedom Group, Inc. (the "Corporation"), a corporation organized and existing under and by virtue of the General Corporation Law of the State of Delaware (the "DGCL"), does hereby certify:

ONE: The name of the Corporation is Freedom Group, Inc. The Certificate of Incorporation of the Corporation was originally filed with the Secretary of State of the State of Delaware on December 11, 2007 under the name "American Heritage Arms, Inc." A Certificate of Correction was filed with the Secretary of State of the State of Delaware on March 13, 2008. A Certificate of Amendment changing the Corporation's name to "Freedom Group, Inc." was filed with the Secretary of State of the State of Delaware on October 15, 2008.

TWO: The effective date (the "Effective Date") of this Certificate of Amendment to the Certificate of Incorporation of the Corporation (the "Certificate of Amendment") shall be April 29, 2011.

THREE: This Certificate of Amendment has been duly proposed by resolutions, adopted and declared advisable unanimously by the Board of Directors of the Corporation, duly adopted by resolution of the stockholders of the Corporation, and duly executed and acknowledged by the officers of the Corporation in accordance with the provisions of Sections 103, 141, 228 and 242 of the DGCL.

FOUR: On the Effective Date, one hundred (100) shares of the Corporation's common stock, par value \$0.01 per share, (the "Common Stock") issued and outstanding prior to the Effective Date automatically shall be combined into one (1) share of fully paid and nonassessable Common Stock. There shall be no fractional shares of Common Stock issued. All fractional shares will be rounded up to the next whole number of shares. Each holder of shares of Common Stock who would otherwise be entitled to receive a fractional share shall be entitled to such whole number of shares.

FIVE: On the Effective Date, one hundred (100) shares of the Corporation's Series A Preferred Stock, par value \$0.01 per share, (the "Preferred Stock") issued and outstanding prior to the Effective Date automatically shall be combined into one (1) share of fully paid and nonassessable Preferred Stock. There shall be no fractional shares of Preferred Stock issued. All fractional shares will be rounded up to the next whole number of shares. Each holder of shares of Preferred Stock who would otherwise be entitled to receive a fractional share shall be entitled to such whole number of shares.

SIX: Section 4.1 of the Certificate of Incorporation is hereby amended by deleting it in its entirety and replacing it with the following:

#### 4.1 Authorized Shares

The total number of shares of stock which the Corporation shall have the authority to issue is four hundred thousand (400,000) shares, consisting of two hundred thousand (200,000) shares of Common Stock, having a par value of \$0.01 per share (the "Common Stock"), and two hundred thousand (200,000) shares of Preferred Stock, having a par value of \$0.01 per share (the "Preferred Stock" and, collectively with the Common Stock, the "Capital Stock").

SEVEN: Section 4.3(b) of the Certificate of Incorporation is hereby amended by deleting the first paragraph of Section 4.3(b) in its entirety and replacing it with the following:

(b) The rights, preferences, privileges, and restrictions granted to and imposed on the Series A Preferred Stock, which series shall consist of one hundred and ninety thousand (190,000) shares, are as set forth below in this Section 4.3(b).

WITNESS my signature this 27 day of April, 2011.

By: /s/ Stephen P. Jackson, Jr.

Name: Stephen P. Jackson, Jr.  
Title: Chief Financial Officer and  
Treasurer